

Bridge to the Energy Future



Enbridge Inc.
(TSX: ENB; NYSE: ENB)

Investment Community Update
August 2021

Legal Notice

Forward-Looking Information

This presentation includes certain forward-looking statements and information (FLI) to provide potential investors and shareholders of Enbridge Inc. (Enbridge or the Company) with information about Enbridge and its subsidiaries and affiliates, including management's assessment of their future plans and operations, which FLI may not be appropriate for other purposes. FLI is typically identified by words such as "anticipate", "expect", "project", "estimate", "forecast", "plan", "intend", "target", "believe", "likely" and similar words suggesting future outcomes or statements regarding an outlook. All statements other than statements of historical fact may be FLI. In particular, this presentation contains FLI pertaining to, but not limited to, information with respect to the following: strategic priorities, guidance and outlook; energy transition, including the drivers and pace thereof; environmental, social and governance (ESG) goals and targets; emissions reductions and the pathways to such reductions; the expected supply of, demand for, exports of and prices of crude oil, natural gas, natural gas liquids, liquified natural gas and renewable energy; anticipated utilization of our existing assets, including expected Mainline throughput; expected EBITDA and adjusted EBITDA; expected cash flows; expected DCF and DCF/share; expected dividend growth; expected future debt to EBITDA; financial strength and flexibility; expectations on sources and uses of funds and sufficiency of financial resources; capital allocation framework and priorities; expected performance and outlook of the Liquids Pipelines, Gas Transmission and Midstream, Gas Distribution and Storage, Renewable Power Generation and Energy Services businesses; secured growth projects and future growth, optimization and integrity programs; toll and rate case proceedings, including Mainline Contracting; and project execution, including capital costs, expected construction and in service dates and regulatory approvals, and the benefits thereof, including with respect to the Line 3 Replacement Project.

Although we believe that the FLI is reasonable based on the information available today and processes used to prepare it, such statements are not guarantees of future performance and you are cautioned against placing undue reliance on FLI. By its nature, FLI involves a variety of assumptions, which are based upon factors that may be difficult to predict and that may involve known and unknown risks and uncertainties and other factors which may cause actual results, levels of activity and achievements to differ materially from those expressed or implied by the FLI, including, but not limited to, the following: energy transition, including the drivers and pace thereof; the COVID-19 pandemic and the duration and impact thereof; the expected supply of, demand for and export of crude oil, natural gas, natural gas liquids, liquified natural gas and renewable energy; prices of energy, including the current volatility of such prices; anticipated utilization of our existing assets; exchange rates; inflation; interest rates; availability and price of labor and construction materials; operational reliability and performance; customer and regulatory approvals; maintenance of support and regulatory approvals for projects; anticipated in-service dates; weather; the realization of anticipated benefits and synergies of transactions; governmental legislation; litigation; changes in regulations applicable to our businesses; political decisions; impact of capital project execution on the Company's future cash flows; credit ratings; capital project funding; hedging program; expected EBITDA and adjusted EBITDA; expected future cash flows and expected future DCF and DCF per share; estimated future dividends; financial strength and flexibility; debt and equity market conditions, including the ability to access capital markets on favorable terms or at all; cost of debt and equity capital; economic and competitive conditions; and changes in tax laws and tax rates. We caution that the foregoing list of factors is not exhaustive. Additional information about these and other assumptions, risks and uncertainties can be found in applicable filings with Canadian and U.S. securities regulators (including the most recently filed Form 10-K and any subsequently filed Form 10-Q, as applicable). Due to the interdependencies and correlation of these factors, as well as other factors, the impact of any one assumption, risk or uncertainty on FLI cannot be determined with certainty.

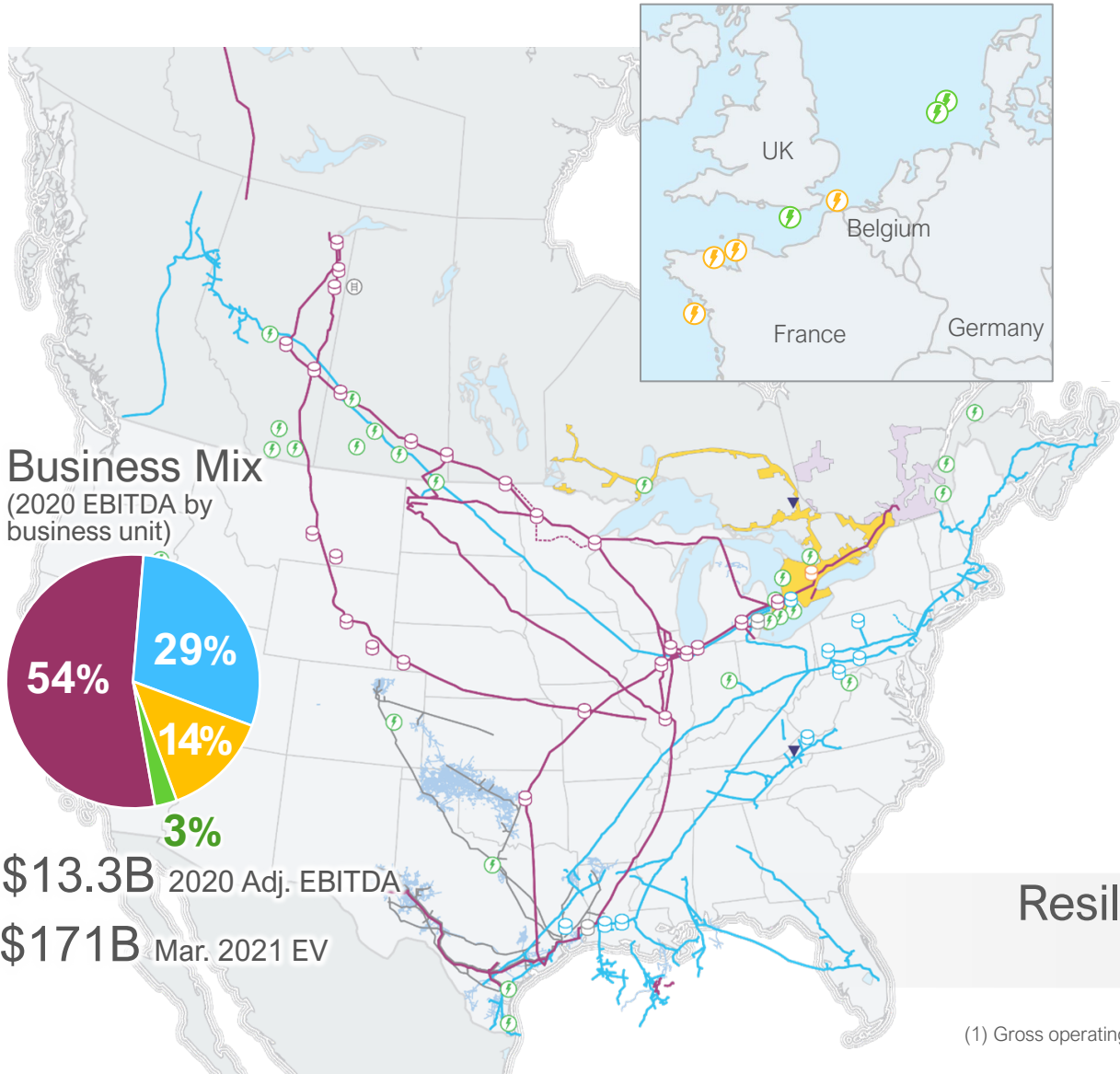
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Non-GAAP Measures

This presentation makes reference to non-GAAP measures, including adjusted earnings before interest, income taxes, depreciation and amortization (adjusted EBITDA), adjusted earnings/(loss), adjusted earnings/(loss) per share, distributable cash flow (DCF) and DCF per share. Management believes the presentation of these measures gives useful information to investors and shareholders as they provide increased transparency and insight into the performance of Enbridge. Adjusted EBITDA represents EBITDA adjusted for unusual, non-recurring or non-operating factors on both a consolidated and segmented basis. Management uses adjusted EBITDA to set targets and to assess the performance of the Company. Adjusted earnings represent earnings attributable to common shareholders adjusted for unusual, non-recurring or non-operating factors included in adjusted EBITDA, as well as adjustments for unusual, non-recurring or non-operating factors in respect of depreciation and amortization expense, interest expense, income taxes, noncontrolling interests and redeemable noncontrolling interests on a consolidated basis. Management uses adjusted earnings as another reflection of the Company's ability to generate earnings. DCF is defined as cash flow provided by operating activities before changes in operating assets and liabilities (including changes in environmental liabilities) less distributions to non-controlling interests and redeemable non-controlling interests, preference share dividends and maintenance capital expenditures, and further adjusted for unusual, non-recurring or non-operating factors. Management also uses DCF to assess the performance and to set its dividend payout target. Reconciliations of forward-looking non-GAAP financial measures to comparable GAAP measures are not available due to the challenges and impracticability with estimating some of the items, particularly with estimates for certain contingent liabilities, and estimating non-cash unrealized derivative fair value losses and gains and ineffectiveness on hedges which are subject to market variability and therefore a reconciliation is not available without unreasonable effort.

These measures are not measures that have a standardized meaning prescribed by generally accepted accounting principles in the United States of America (U.S. GAAP) and may not be comparable with similar measures presented by other issuers. A reconciliation of non-GAAP measures to the most directly comparable GAAP measures is available on Enbridge's website. Additional information on non GAAP measures may be found in Enbridge's earnings news releases on Enbridge's website and on EDGAR at www.sec.gov and SEDAR at www.sedar.com under Enbridge's profile.

Enbridge – The Bridge to the Energy Future



Four Blue Chip Franchises

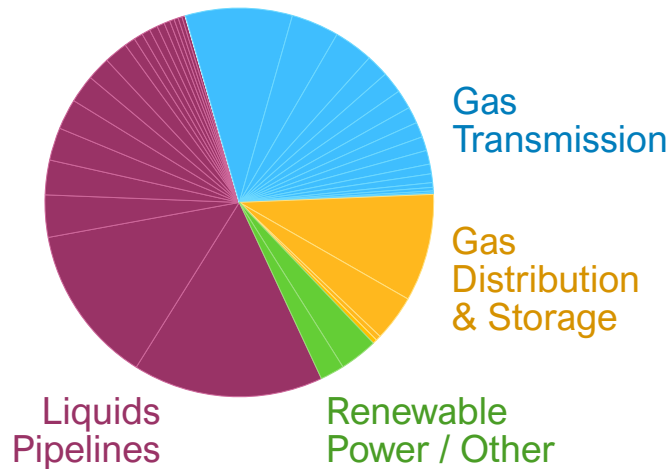
Liquids	25%	of N. America's crude oil transported • #1 by miles of pipe
Gas Transmission	20%	of natural gas consumed in the U.S. • #2 by miles of pipe
Gas Distribution	~1 tcf	of natural gas delivered annually • #1 by volume
Power	3.6 GW¹	of contracted renewable energy • 12th by GW

Resiliency driven by markets, commercial constructs and positioning for the future

(1) Gross operating capacity (Net: 1.8 GW)

Resilient Business Model

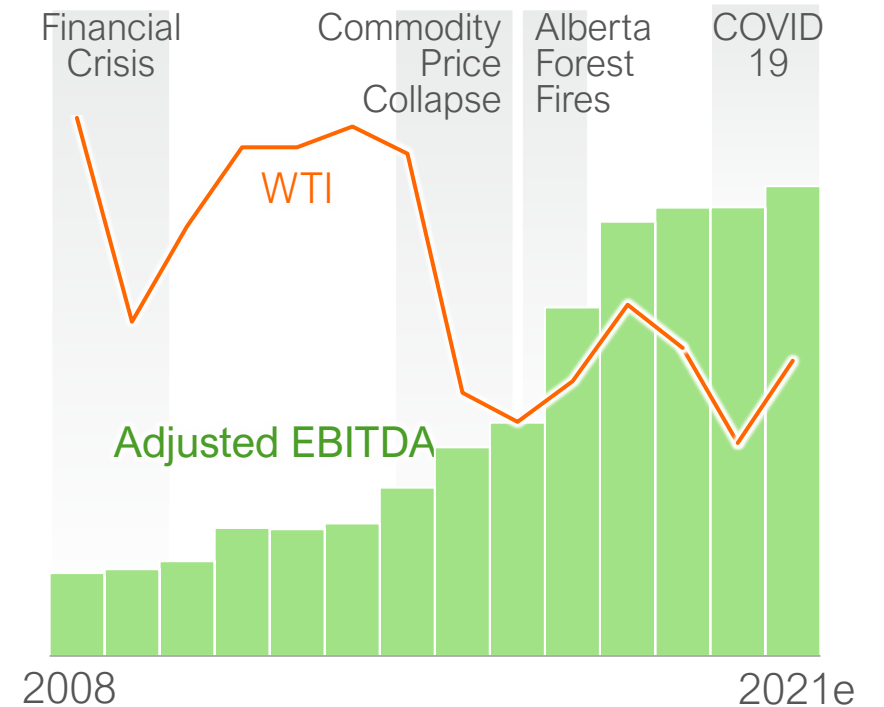
40+ Diversified Sources of Cash Flow



Industry-leading Financial Risk Profile



Predictable & Growing Cash Flows

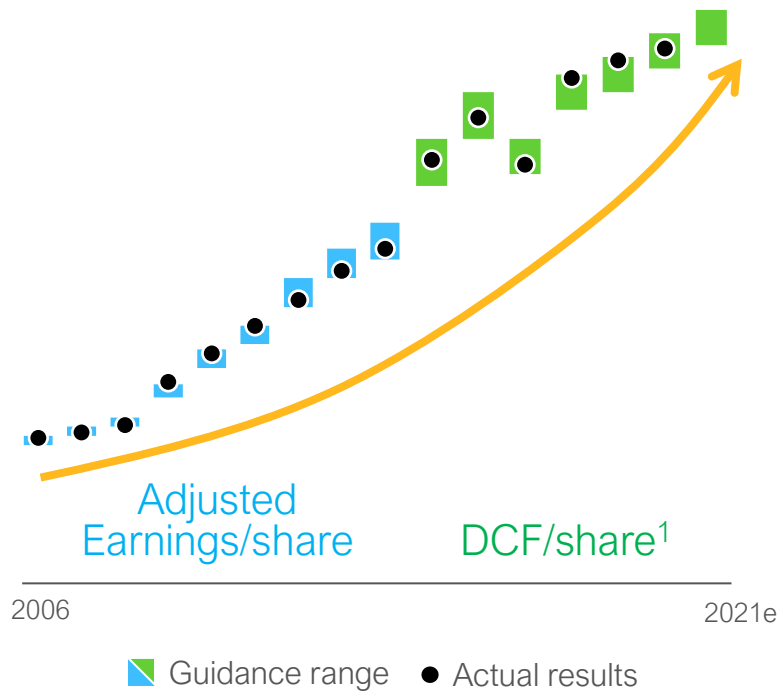


Our diversified pipeline-utility model drives predictable results in all market cycles

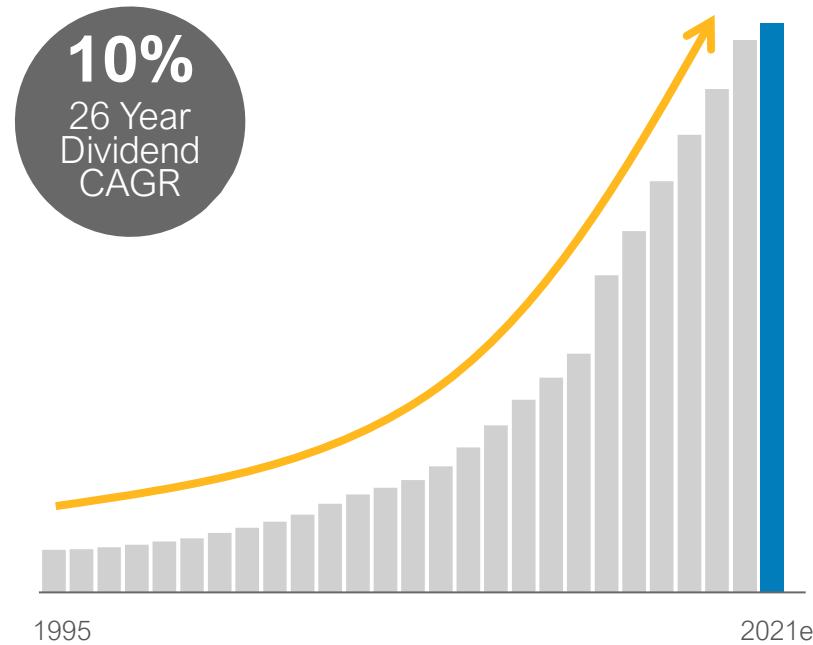
(1) Consists of Investment Grade or equivalent. (2) Cash flow at risk measures the maximum cash flow loss that could result from adverse Market Price movements over a specified time horizon with a pre-determined level of statistical confidence under normal market conditions.

Long-term Value Creation

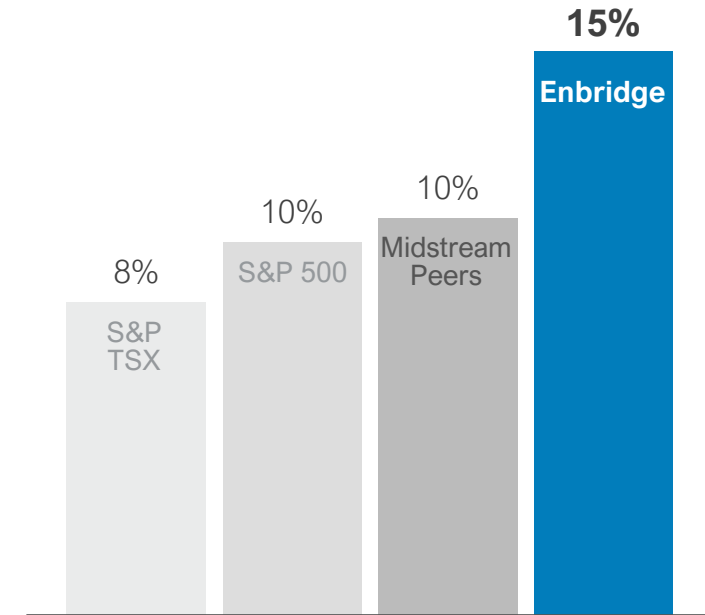
Predictable Results



Reliable Dividend Growth (\$CAD/share)



Leading 25 Year TSR (as of March 2021)



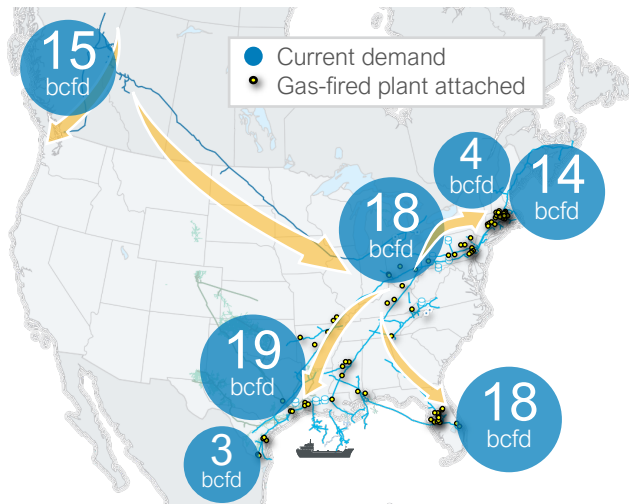
Our low-risk pipeline and utility business model generates superior returns for shareholders.

(1) Distributable Cash Flow Per Share. In 2015, Enbridge shifted to DCF/share as the primary metric

Longevity of Cash Flows

Gas Transmission

Serves >**170MM** people in regional markets



- Last mile connectivity, Mkt Diversity
- Competitive tariffs / Scale
- Large export market
- Contracted, regulated COS¹

Gas Distribution

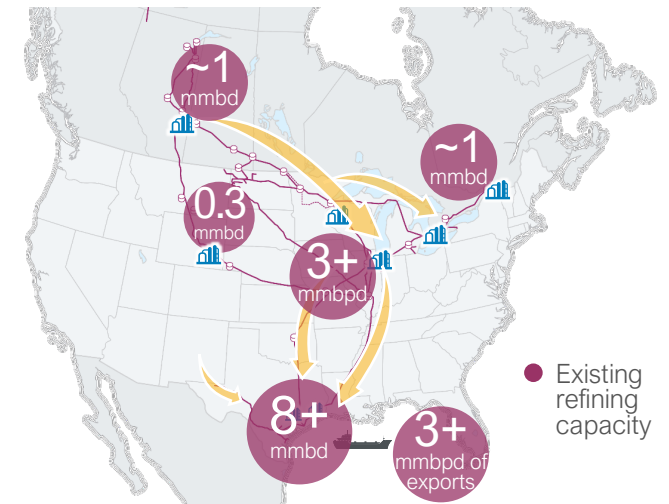
Serves >**14MM** people in utility franchise



- Direct connection to end-use
- Significant fuel cost advantage
- Integrated distribution and storage
- Regulated, COS¹ utility

Liquids Pipelines

Serves >**12MMBPD** of refining capacity



- Strong demand for Canadian heavy
- Competitive toll & largest scale network
- Globally competitive refinery customers
- Contracted/regulatory backstop

Utility-like businesses, strategically located, with unparalleled commercial underpinnings

(1) Cost of Service.

Renewable Power Business

20+ Utility Scale Facilities

8.4 GW¹
in operation & under development

Samples	Operating Capacity ¹ (MW)	Equivalent homes served ('000s)
Hohe See & Albatros	609	700
Rampion	400	315
Fécamp	500	405
Saint Nazaire	480	400
Sarnia Solar	80	15
Chapman Ranch	250	64

Business Model

- ✓ Long term PPAs
- ✓ Strong returns
- ✓ Minimize risk
- ✓ Good partners
- ✓ Capital efficiency

Capabilities²

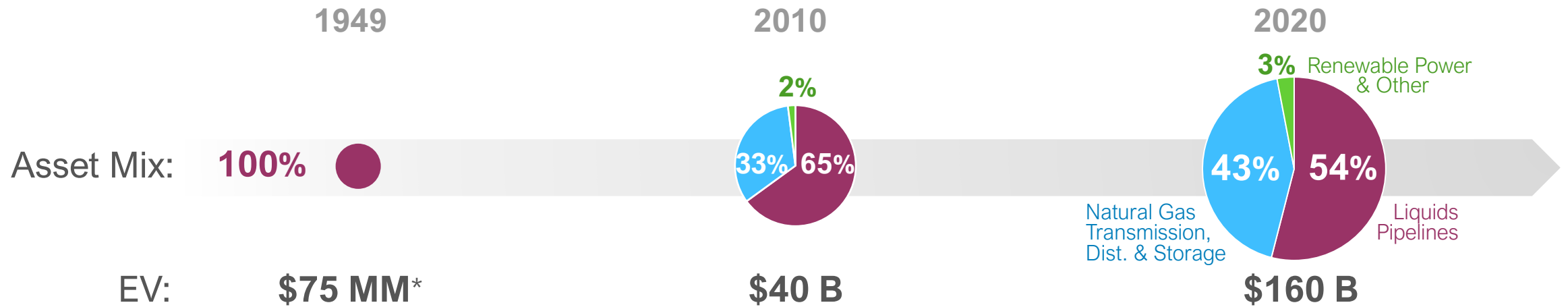


- Markets
- Development
- Commercial
- Operational
- Construction
- Supply chain

One of North America's leading renewable operators and developers

(1) Gross operating capacity (Net: 2.9 GW) (2) Includes Maple Power joint venture between ENB and Canada Pension Plan Investment Board.

Disciplined, Gradual Approach to Transition



Approach to Transition

- Align asset mix with fundamentals
- Low cost, no regret options
- Consistent commercial model and returns
- Build skills and capabilities

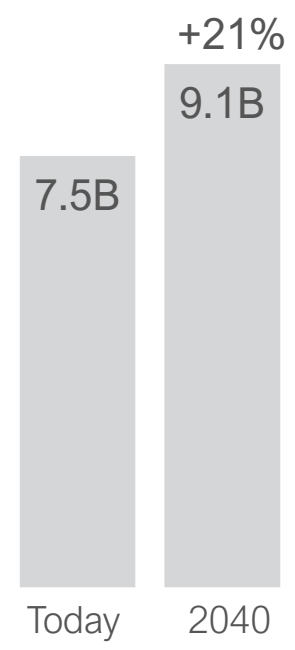
Transitioning the Business

- 1996:** Acquired Consumers' Gas utility
- 2002:** First onshore wind farm
- 2009:** First solar farm
- 2011:** First RNG project
- 2016:** First offshore wind farm
- 2017:** Acquired Spectra Energy
- 2018:** First Hydrogen Power2Gas project

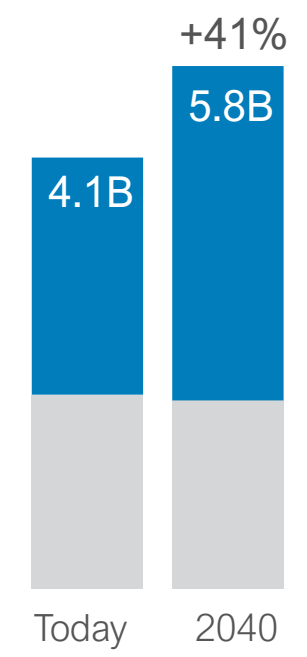
* Cost of ENB Mainline system.

Global Energy Consumption Will Increase

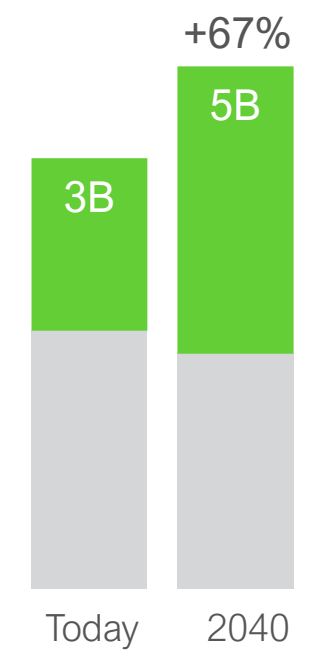
World population



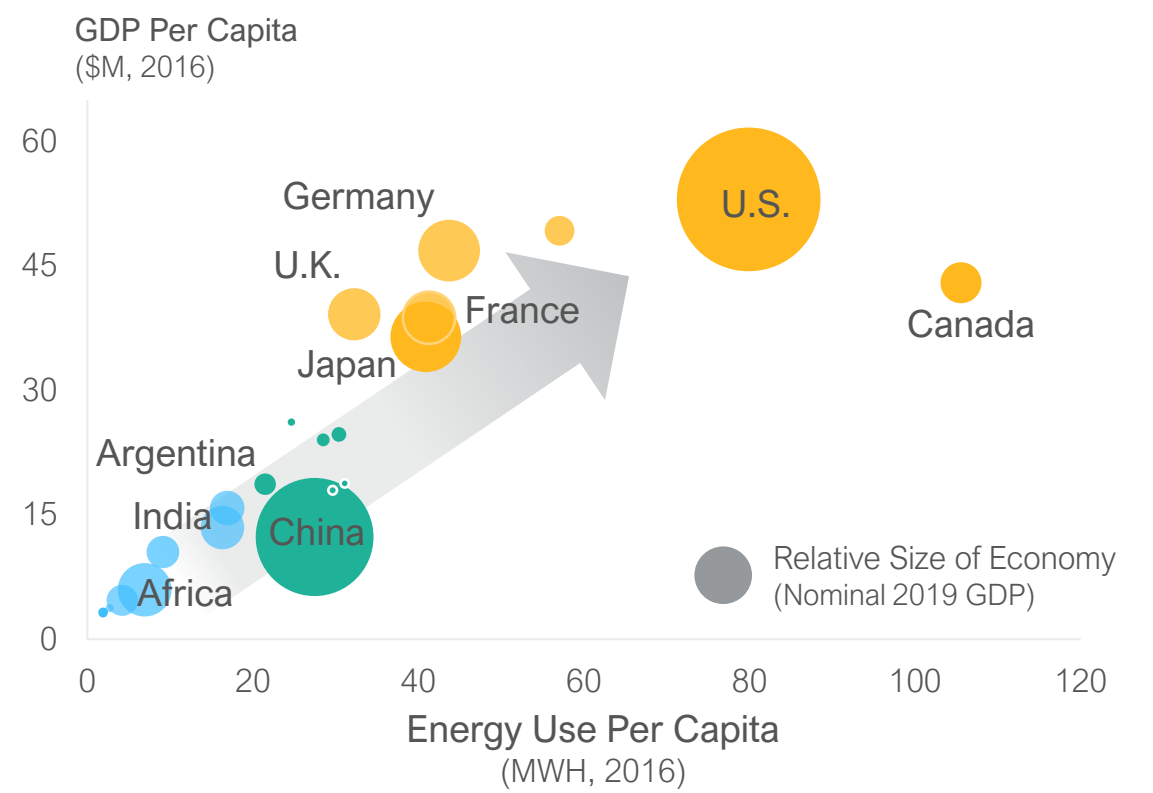
Urbanization



Middle class



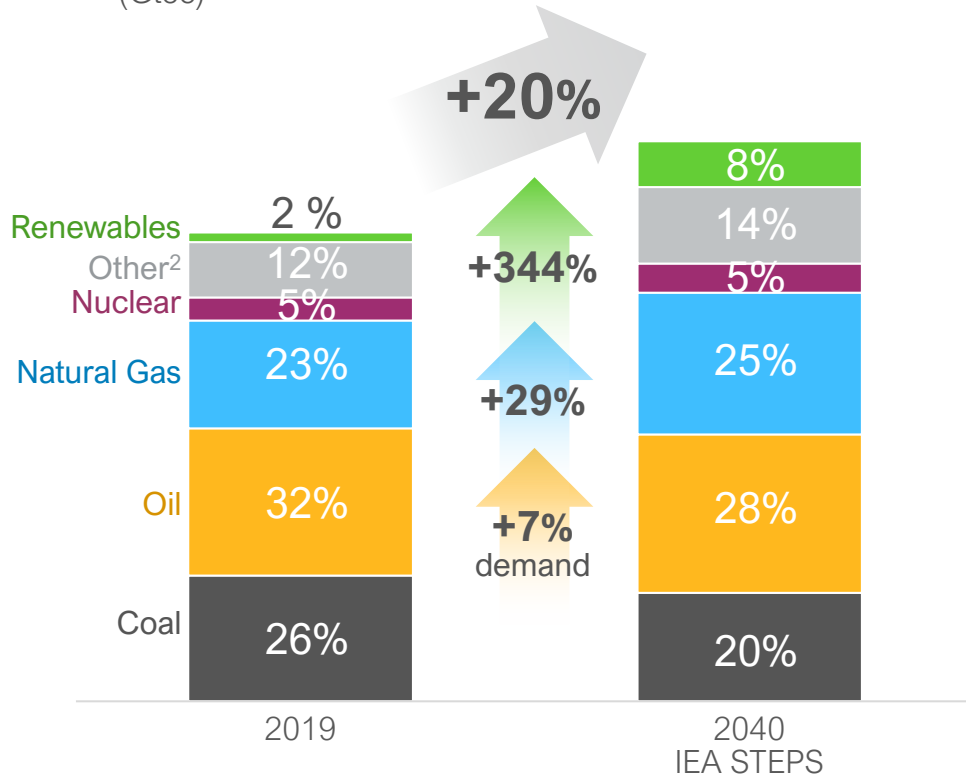
Growing Per Capita Energy Use



Affordable, reliable and secure energy supply essential to global economic prosperity

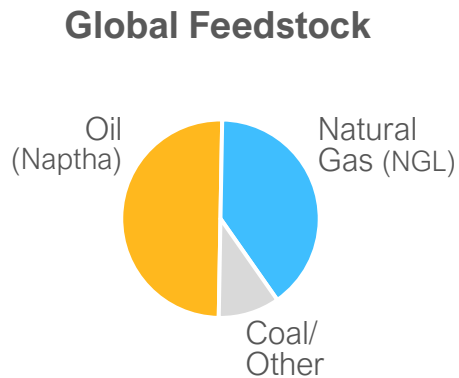
All Energy Sources Needed

Primary Energy Demand¹ (Gtoe)

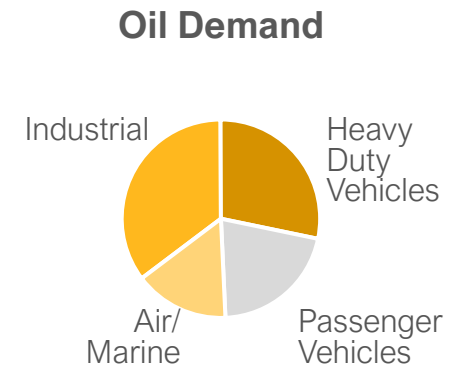


Society Depends on Affordable & Reliable Energy

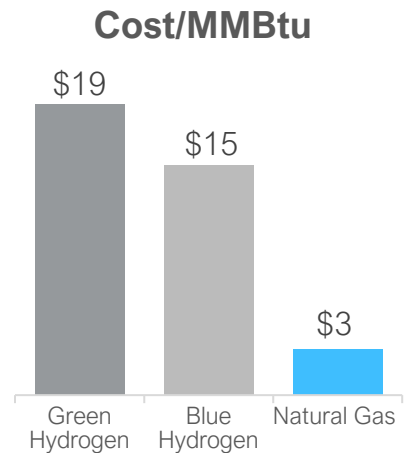
~90% of petrochemical energy needs met by crude oil & natural gas¹



80%+ of end-use demand for oil has limited alternatives¹



Hydrogen will take time to be cost competitive³

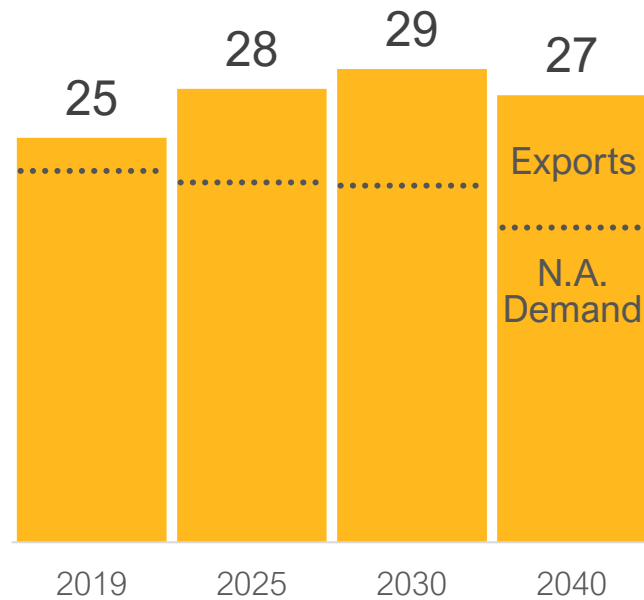


All sources of energy will be needed to cost effectively and reliably meet increasing global demand

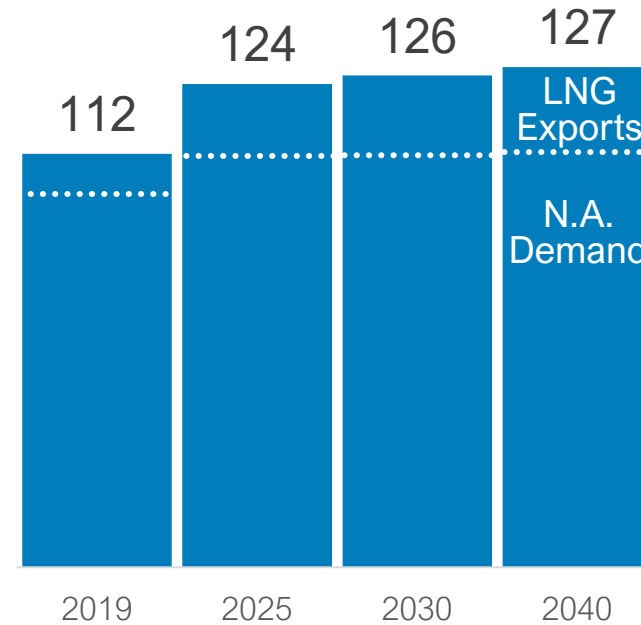
(1) IEA/OECD 2018; IEA STEPS and Company Estimates. (2) Other includes Hydro and Bioenergy. (3) Blue Hydrogen defined as gas-based hydrogen production and Green Hydrogen defined as renewable-based hydrogen production.

N. America Positioned to Meet Demand

Liquids supply¹
(MMb/d)



Natural gas outlook¹
(Bcf/d)



N. American Energy Advantage

- Abundant, reliable crude oil and natural gas resources
- Most globally competitive refineries and petrochemical facilities
- Integrated continental pipeline network
- World-class skills and technology

N. American competitive advantage will drive new energy infrastructure opportunities

(1) 2020 IEA- STEPS scenario. Liquids includes crude oil and natural gas liquids.

Industry Leading ESG Performance

E Environmental

S Social

G Governance

What we've accomplished:

- **Set and met** GHG reductions targets¹
- **Industry-leading** liquids pipeline safety performance
- Reduced emissions equivalent to **~12.2M** cars since 1995²
- **\$1B** of Indigenous spend over last decade
- **31%** of jobs are held by women
- **19%** of jobs held by ethnic & racial groups
- **4** Board committee chairs are women
- **91%** of Board is independent⁴, including Chair
- **Two decades** of sustainability reporting

New goals:

- **Net zero** emissions by 2050³
- Reduce emissions intensity by **35%** by 2030
- Achieve new **D&I goals** by 2025
- Enhance supplier diversity
- **40%** women and **20%** ethnic and racial groups on Board by 2025
- ESG performance tied to incentive compensation

ESG Ratings / Rankings

MSCI ESG	A rating (Reaffirmed May 2021)
Sustainalytics	Top 2% of industry group (Reaffirmed July 2021)
ISS E&S QualityScore	Lowest risk, top decile (Reaffirmed July 2021)
S&P Global Ratings	Top among N.A. midstream peers
National Bank	1st among Canadian midstream
State Street Global Advisors	Top-decile R-factor for sector
Wells Fargo Securities	Top among N.A. midstream peers

More than two decades of sector leading ESG performance, disclosure and innovation

Pathways to Achieving Emissions Goals

Modernization & Innovation



- Modernize equipment across the footprint
- Technology and innovation

Decarbonizing The Grid



- Utilizing lower carbon fuel sources to operate systems

Self-Power With Renewables



- Solar self-powering of electric pump and compressor stations

Emissions Offsets



- Planting trees
- Soil carbon sequestration
- Carbon capture
- Renewable energy credits

Pathways to emissions reduction are already part of our business

Positioned For Low-Carbon Opportunities

Renewable Natural Gas



- Technology and business model well-advanced
- Operating three projects in Ontario; several in construction/development
- Partnership with Walker Industries and Comcor Environmental

Hydrogen Power-to-Gas



Capitalizing on future of hydrogen through gas distribution and transmission businesses

- Operating first N.A. utility-scale power-to-gas facility
- Partnered with Hydrogenics (Cummins)
- Pilot project to blend hydrogen into gas distribution system
- Potential for blending into gas transmission systems

Blending Hydrogen



Carbon Capture & Storage



- Leverage liquids and natural gas pipeline and storage capabilities
- Evaluating potential opportunities
- Government Support improving

Developing low-cost options to position for long-term growth and lower carbon economy

Enbridge Growth Buckets

Primary Emphasis Through 2023

2023+

1 Enhance Returns from Existing Business

- Zero-capital capacity and throughput optimization
- Embedded revenue escalators
- Cost and productivity enhancements
- Apply new technology

2 Execute Secured Capital Program

- Complete \$11B of existing secured growth capital
- Diversified across businesses
 - Strong commercial models
- Execute \$6B of incremental utility capital and Gas Transmission modernization spend

3 Further Organic Opportunities

- Enhance returns from existing business
- Priority: Low-intensity & utility capital
- Low capital intensity optimizations
 - Utility rate base additions
 - Asset modernization
-
- Further organic growth
- Expansions
 - Extensions
 - New build
- Disciplined approach to capital allocation**

Maximizing value by enhancing existing asset returns, completing secured projects and prioritizing low-intensity, utility growth

Strengthening Our Base Business

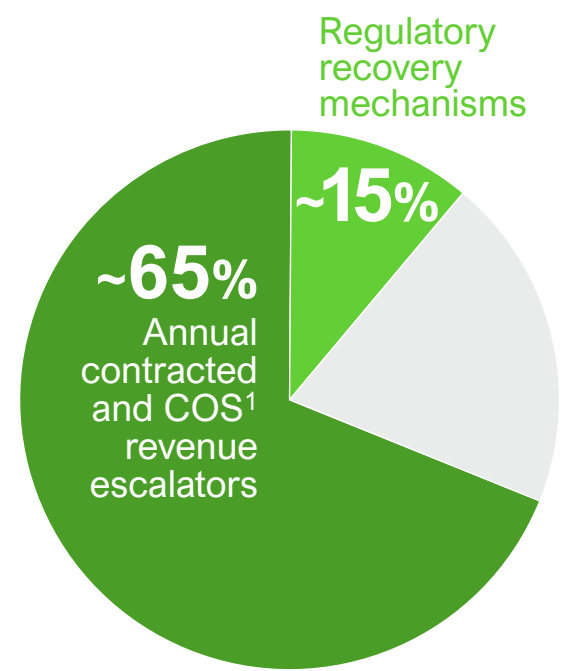
Regulatory Updates

✓	Texas Eastern	• + ~C\$125MM EBITDA
✓	Algonquin	• + ~C\$25MM EBITDA
✓	BC Pipeline	• + ~C\$10MM EBITDA
✓	M&N U.S.	• Minimal EBITDA impact
In Progress	Alliance U.S.	• Customer settlement awaiting FERC approval
	East Tennessee	• Settlement in principle; Filing for FERC approval
	Mainline Contracting	• Oral hearing begins May 19 th

Productivity Improvements



Built-in Revenue Escalators (% of EBITDA)



Advancing regulatory strategy and improving productivity

(1) Cost-of-service

\$17B Secured Program Through 2023

	Project	Expected ISD	Spent to Date ¹ (\$B)	Capital (\$B)
Liquids Pipelines	Line 3R – U.S. Portion	2021	3.1 USD	4.0 USD
	Southern Access Expansion	2021	0.5 USD	0.5 USD
	Other Expansions	2021	0.1 USD	0.1 USD
Gas Transmission	Modernization Program	2021-2023	0.4 USD	2.1 USD
	T-South Expansion	2021	0.8 CAD	1.0 CAD
	Spruce Ridge	2021	0.3 CAD	0.5 CAD
	Other Expansions	2021-2023	0.4 USD	0.8 USD
Gas Distribution & Storage	Utility Growth Capital	2021-2023	0.3 CAD	3.2 CAD
Renewable Power	East-West Tie-Line	2022	0.1 CAD	0.2 CAD
	Solar Self-Powering (Liquids)	2022	-	0.1 USD
	Saint-Nazaire Offshore ²	2022	0.4 CAD	0.9 CAD
	Fécamp Offshore ²	2023	0.2 CAD	0.7 CAD
	Calvados Offshore ²	2024	-	0.9 CAD

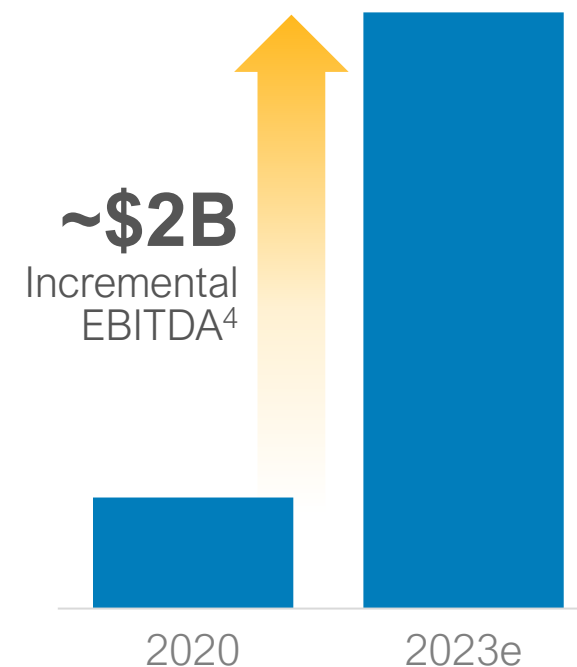
Total 2021-2023 Secured Capital Program

Capital Spent to Date

\$17B³

\$ ~8B

Incremental EBITDA Growth from Secured Projects



Diversified capital program generates highly visible cash flow growth through 2023;
\$10 billion to be placed into service in 2021

(1) Expenditures as of March 31, 2021. (2) Project is financed primarily through non-recourse project level debt. Enbridge's equity contribution will be \$0.2 for Saint-Nazaire and \$0.1 for Fécamp. Reflects the sale of 49% of our interest in the project to CPP Investments which closed in the first quarter of 2021. (3) Rounded, USD capital has been translated to CAD using an exchange rate of \$1 U.S. dollar = \$1.30 Canadian dollars. Euro capital has been translated to CAD using and exchange rate of €1 Euro = \$1.55 Canadian dollars. (4) Incremental EBITDA in 2021 through 2023.

Construction on Secured Capital Program

Gas Transmission

- \$3B planned for 2021 in-service
- T-South & Spruce Ridge expansions
- Annual modernization program



Liquids Pipelines

- 160 kbpd Woodland Pipeline expansion placed into service in Q2
- Line 3 Replacement project on track for Q4 in-service

Gas Distribution & Storage

- Growth capital deployment on track
- Target 45k customer adds in 2021
- No major delays due to COVID-19



Renewable Power

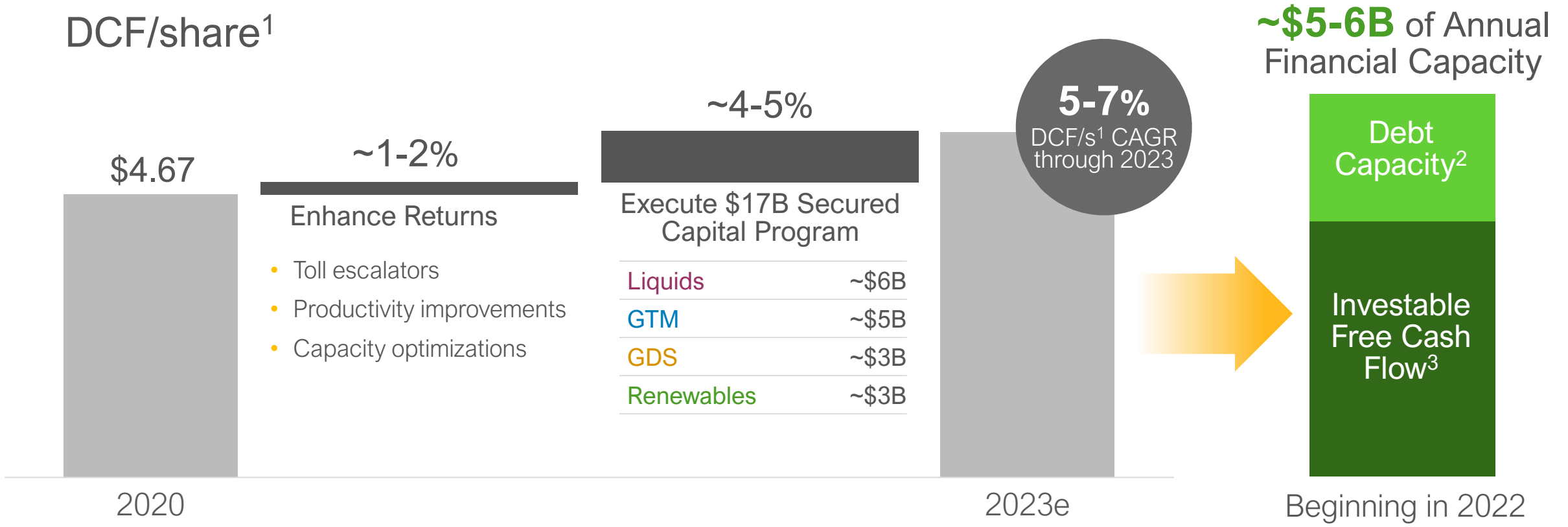
- First St.-Nazaire foundation install in Q2
- Installation of base slabs at Fécamp
- On schedule for 2022-2023 ISDs

Construction execution progressing well across the business

3 Year Cash Flow Growth Outlook

2021-2023

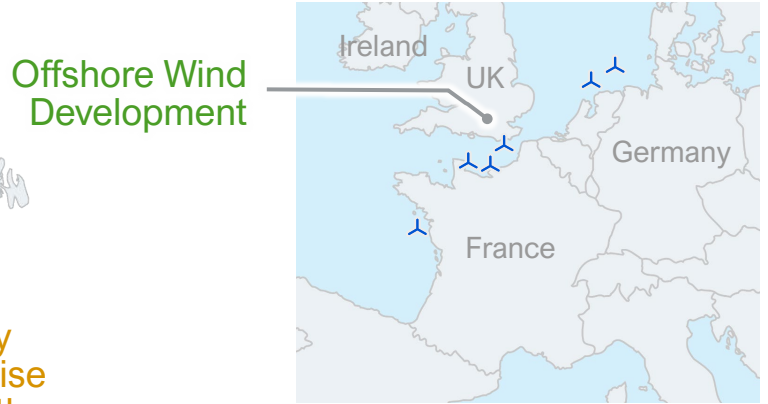
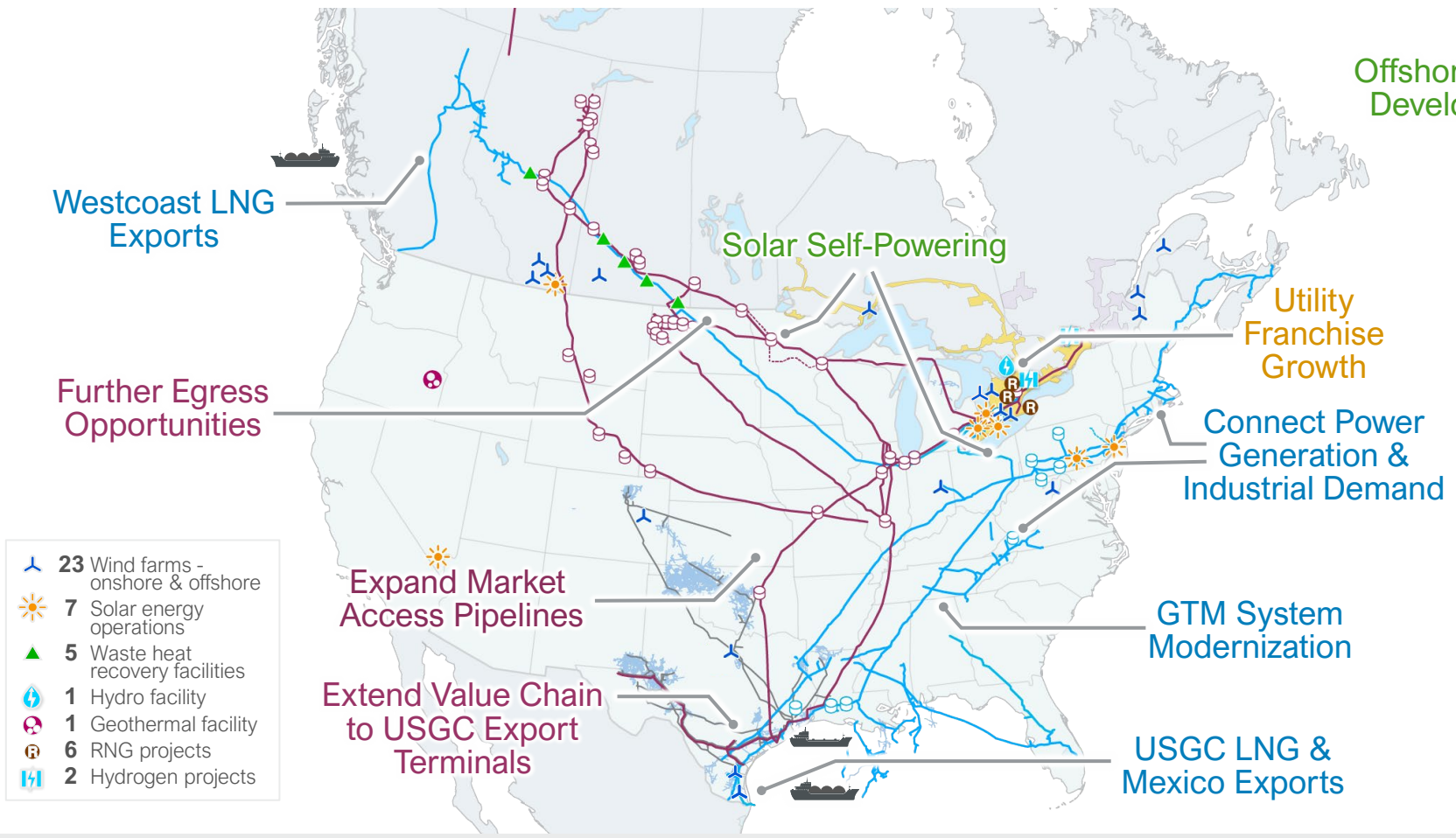
DCF/share¹



Our robust execution in 2021 is a catalyst for our 3-year financial outlook

(1) DCF/share is a non-GAAP measure. Reconciliations to GAAP measures can be found at www.enbridge.com. (2) Incremental debt capacity from EBITDA generated by investment of free cash flow. (3) Investable cash flow is defined as distributable cash flow, net of common share dividend requirements.

Post-2023 Organic Opportunity Set



Diversified Opportunities

Liquids Pipelines ~\$7B	Gas Transmission >\$10B
Gas Distribution & Storage ~\$6B	Renewables & Low-Carbon Initiatives ~\$4B+

Large organic growth potential, diversified across all four business platforms

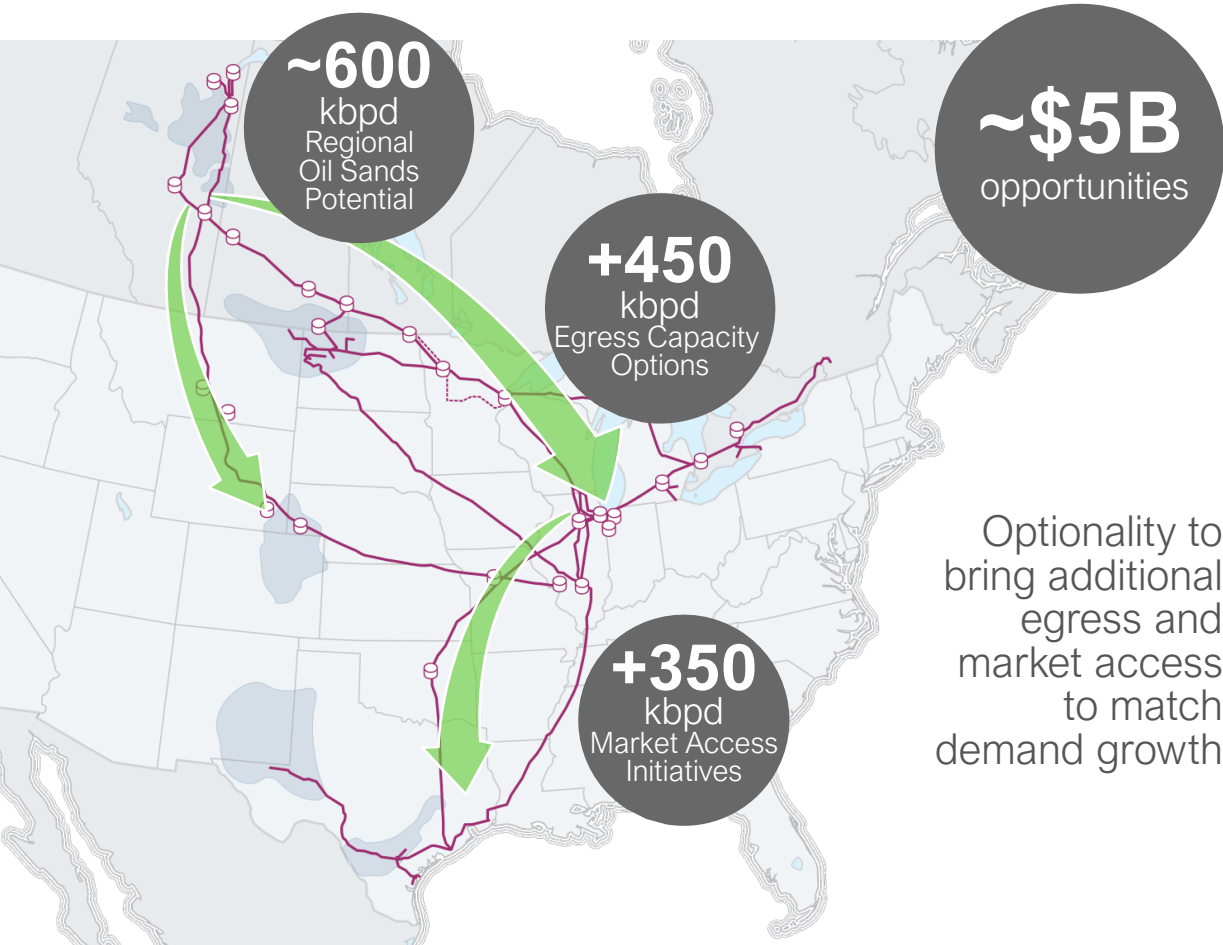
Enabling the Energy Transition

		Traditional Core Growth				Low-Carbon Growth		
		Optimize / Expand	Exports	Modernize Assets	Solar/Wind	RNG	H ₂	CCUS
	Liquids Pipelines	✓	✓	✓	✓ ¹			✓
	Gas Transmission	✓	✓	✓	✓ ¹	✓	✓	✓
	Gas Distribution	✓		✓		✓	✓	✓
	Renewable Power	✓		✓	✓		✓	

Embedded traditional and low-carbon growth opportunities across our businesses

(1) Solar self-power program

Capital Efficient Expansion



Regional

- Forecasted oil sands growth requires regional infrastructure
- Up to 600kbpd of highly capital efficient expansions

Egress Capacity

200 kbpd Mainline Enhancements

150 kbpd Southern Lights Reversal

100 kbpd Express Enhancements

Market Access

250 kbpd Flanagan South Expansion

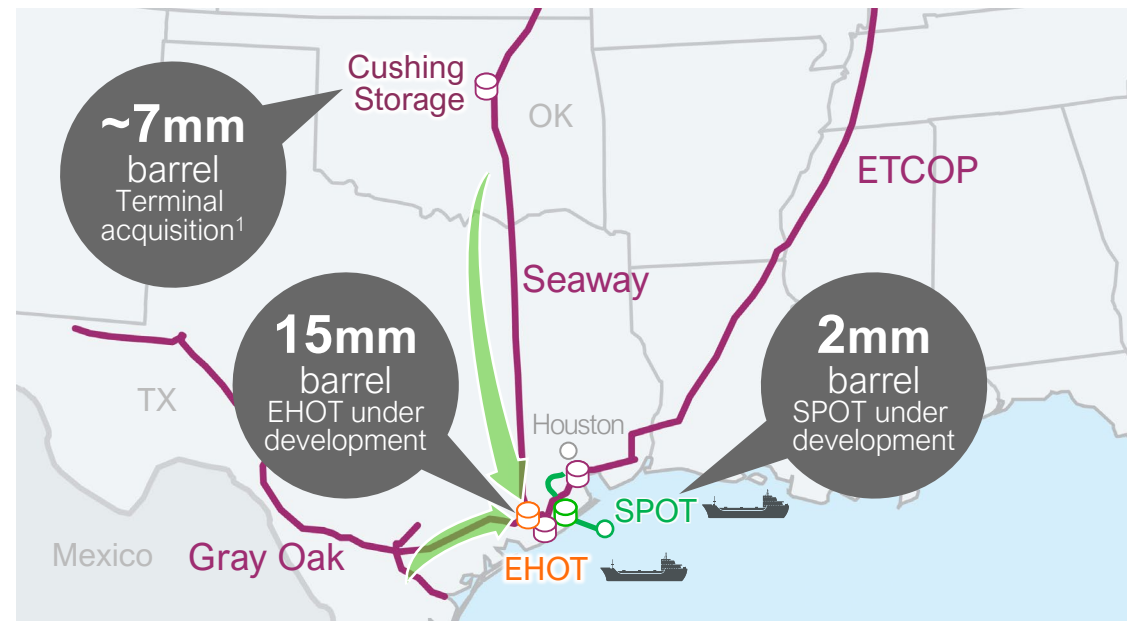
100 kbpd Southern Access Extension Expansion

200 kbpd Seaway Expansion

Large opportunity set to expand and extend the system in a capital efficient manner

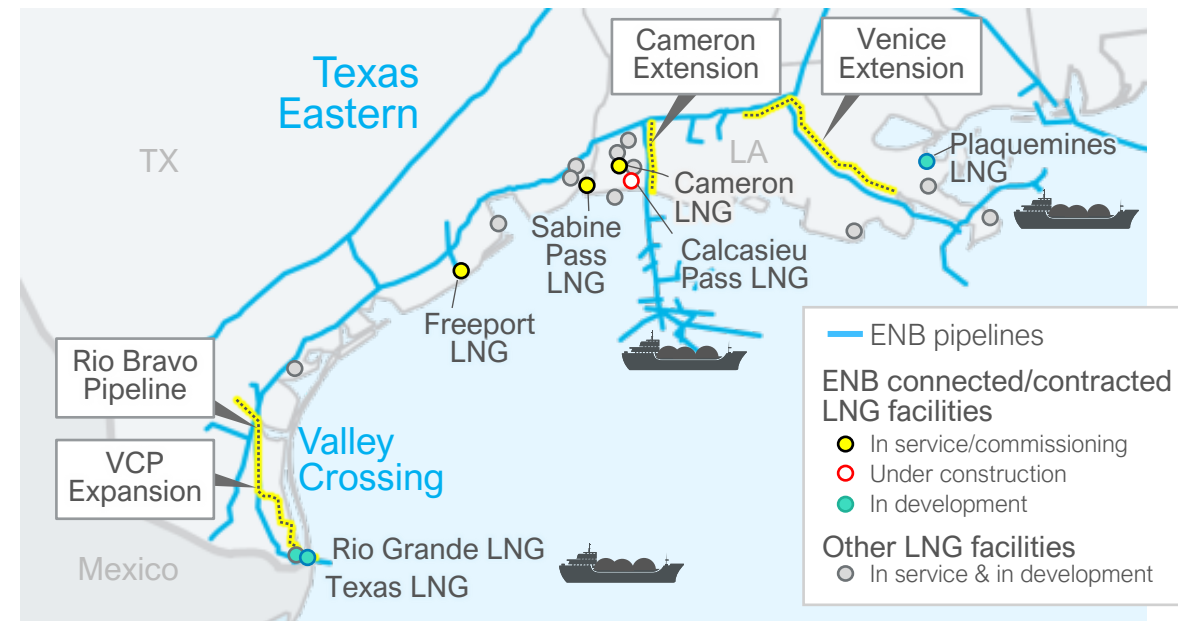
Export Strategy

Crude Oil Export Strategy



- EHOT²: Commercial discussions progressing
- SPOT³: Anticipate MARAD⁴ permit in 2021
- Cushing tank acquisition supports Gulf Coast strategy

Natural Gas Export Strategy



- Cameron Extension on schedule for 4Q'21 ISD
- Advancing commercial terms with Texas LNG
- Rio Grande LNG advancing through permitting

Robust long-term global fundamentals driving export strategies

(1) ~26 million barrels of Cushing storage in total, including acquisition (2) Enbridge Houston Oil Terminal (3) Seaport Oil Terminal (4) Maritime Administration

System Modernization



\$0.5-1B

Annually
through 2024+

- Replacement of aging gas transmission compressor stations & upgrading infrastructure components
- Improves system reliability & reduces emissions
 - Expected to **reduce emissions by over 25%** at replaced compressors
- Recovered through periodic rate proceedings
 - Texas Eastern rate case to be filed in Q3
 - Alliance rate case approved by FERC
- ~\$1.4B of capital deployed since 2020

Investment in safety, reliability and the emissions intensity of critical gas transmission infrastructure

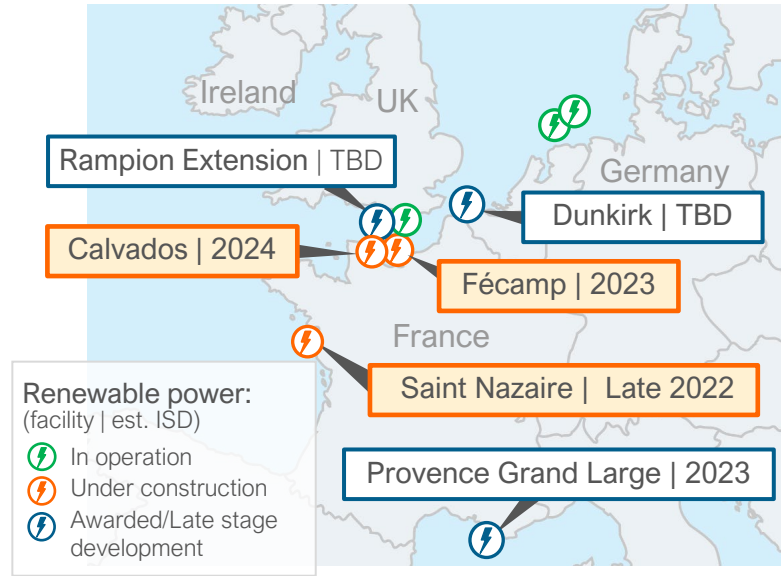
Renewable Power Development

Renewable Power Portfolio (Gross GW/Net GW)



4.8GW
of assets in development & construction

European Offshore Wind



- Calvados sanctioned in Q1
- 448 MW project w/ 20-year PPA
- Advancing floating offshore wind

Solar Self-Power Strategy



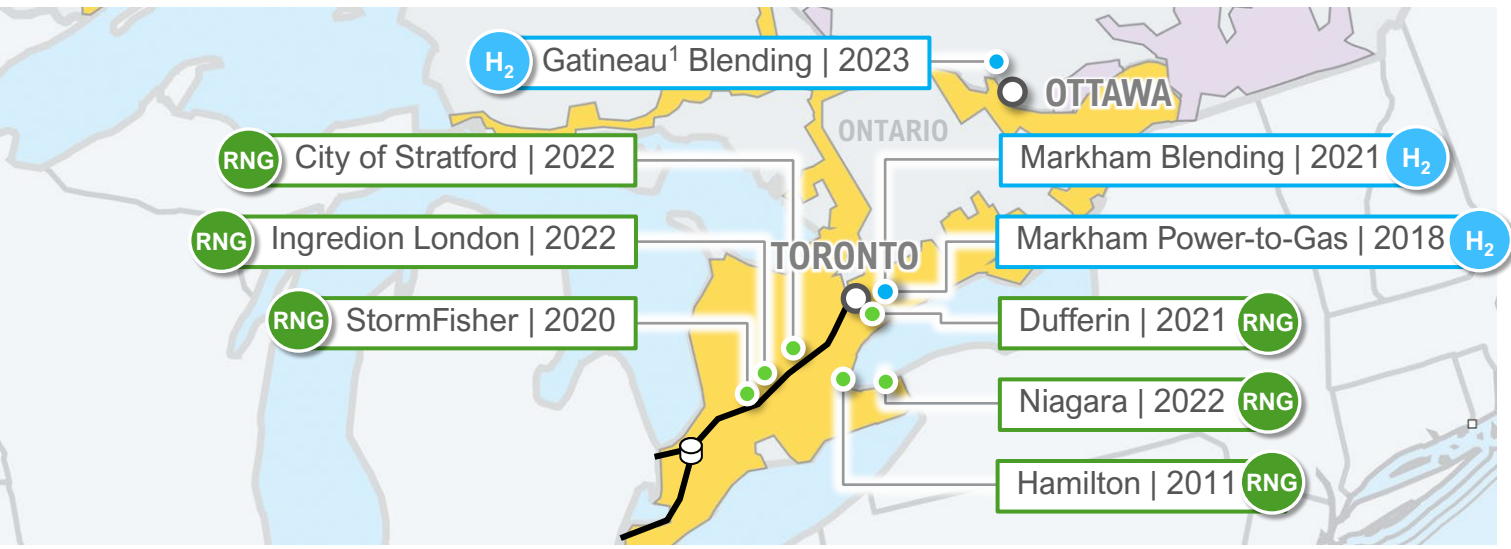
- 3 projects placed into service
- Sanctioned 4 additional projects
- ~\$0.5B in opportunities through 2023

Over 2.1 million tons of CO₂e emissions reduced from our renewable investments in 2020³

(1) Includes Rampion extension, Brittany and Normandy (2) Includes Dunkirk and Provence Grand Large. (3) Emission reductions attributed to net ownership

Low Carbon Development

Hydrogen & RNG



- Power to H₂ in Ontario
- H₂ blending projects in Ontario and Quebec¹
- H₂ blending potential for B.C. high pressure pipelines
- Partnership to pursue RNG projects across Canada

Current projects reduce **81,000** tCO₂ emissions annually²

Carbon Capture



- Increasing industry & gov't support
- Well positioned for transportation and storage solutions
- WCSB regional focus

Opportunity to capture **~22%** of Canada's annual GHGs³

Developing low carbon options, within low-risk commercial model

(1) Gatineau Hydrogen Blending project is being jointly developed through Enbridge's subsidiary Gazifère and Evolugen, the Canadian operating business of Brookfield Renewable
 (2) Equivalent to heating 15,000 homes; (3) Based on 2017 GHG levels

Approach to Capital Allocation (2022+)

Priorities

- 1 **Preserve Financial Strength**
- 2 **Sustainable Dividend Growth**
- 3 **Further Organic Opportunity**

Deployment of \$5-6B of Annual Financial Capacity

High Priority Investments Drive Sustainable Long-Term Growth

\$3-4B annually

- Enhance existing returns
- Low capital intensity organic expansions & optimizations
- Regulated utility and Gas Transmission modernization

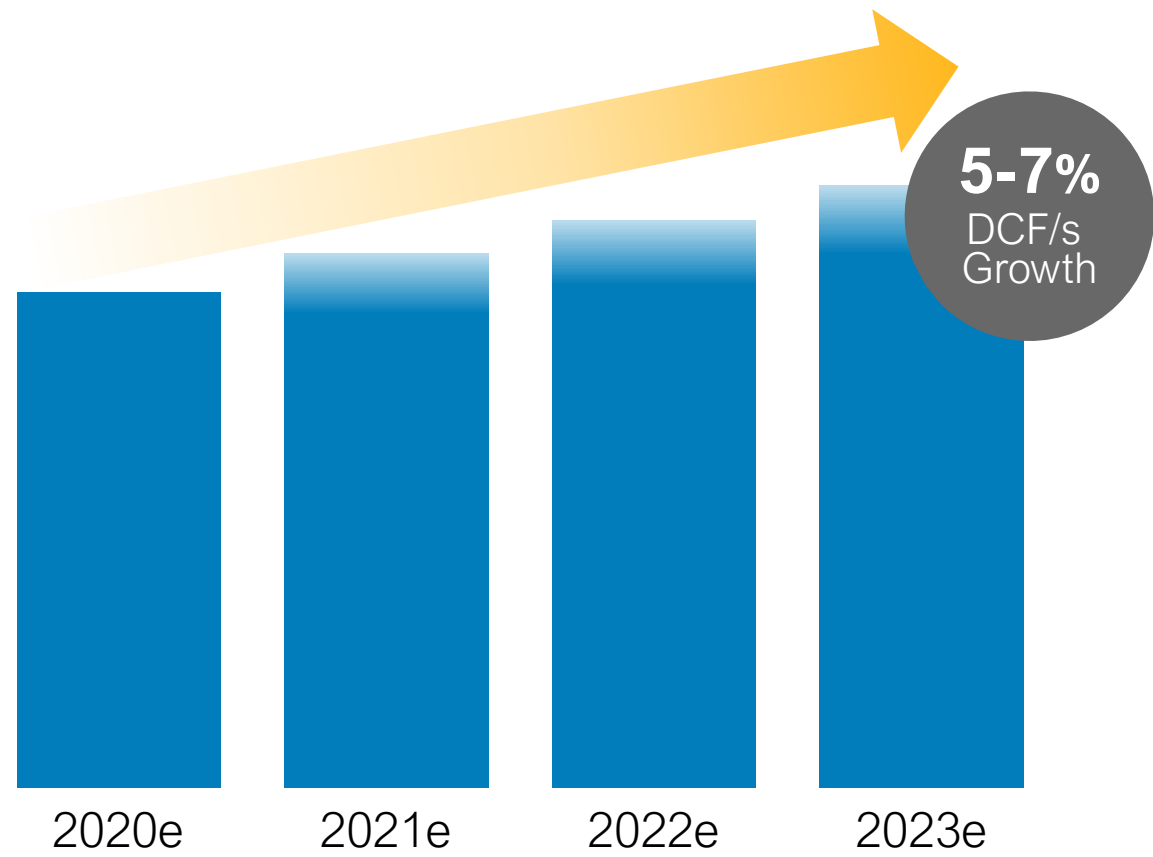
Deployment of Incremental Capacity Drives Additional Growth and Value

~\$2B annually

- Share buybacks
- Other organic growth
- Pay down debt further
- Asset M&A

~\$30B of organic growth projects in development;
our disciplined investment framework supports 5-7% DCF/share growth

Long-term Growth Outlook



Post-2023 Cash Flow Growth Drivers:

- 1 Continue to enhance returns on existing assets – 1-2% annually
- 2 Core capital allocation: high priority, low capital intensity and utility capital
- 3 Use of excess cash flow to re-invest in business (alternatives compete)

Visibility to long-term 5-7% DCF/Share growth

Our Low-Risk Value Proposition

- Resiliency and longevity of cash flows
- Growing investable free cash flow
- Strong balance sheet
- Transparent long-term growth outlook
- Leading energy transition position



Our low-risk pipeline and utility business model generates superior returns for shareholders.

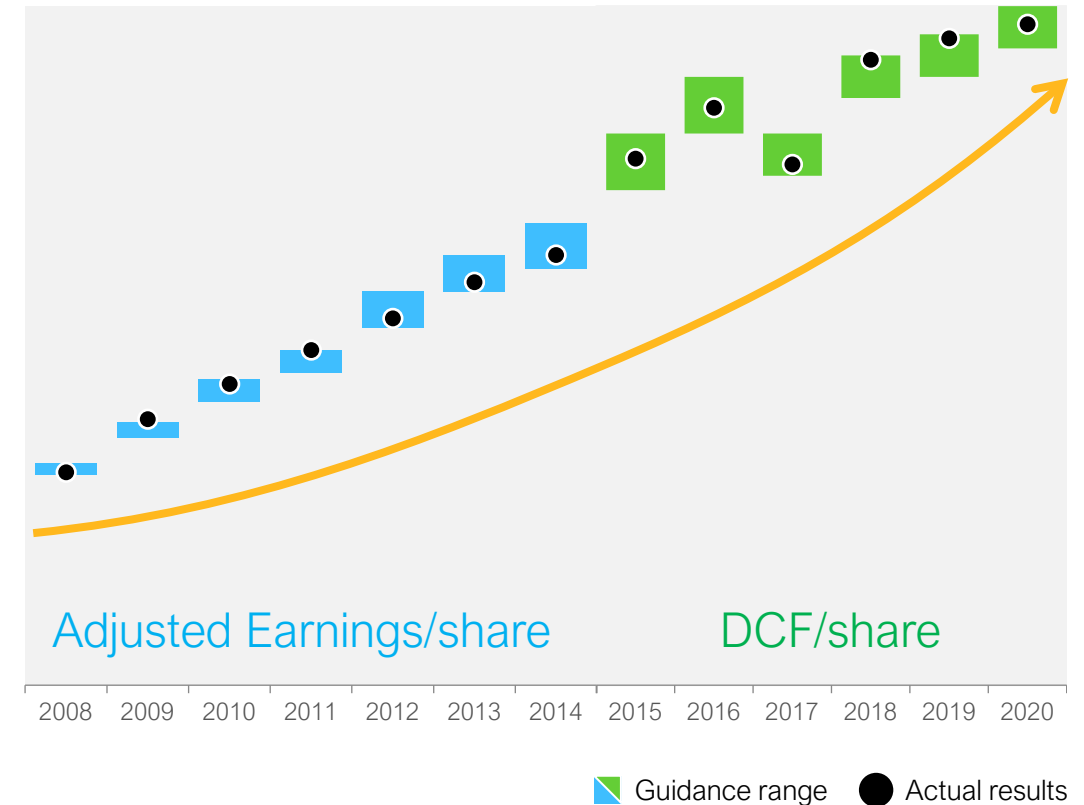
2021 Financial Outlook

2020 Accomplishments

- ✔ Strong operational performance; Full-year DCF/share above guidance mid-point
- ✔ \$1.6B of capital projects placed into service
- ✔ Increased ESG goals; emissions, diversity & inclusion
- ✔ Transparent 5-7% DCF/share growth outlook
- ✔ Preserved financial strength; Debt/EBITDA at 4.6x

Delivering on Our Commitments

Historic Guidance Achievement



Financial Strength & Flexibility

	Entering 2020		Exited 2020	
Average Credit Rating	BBB+	Global disruption from COVID-19	BBB+	<input checked="" type="checkbox"/>
Available Liquidity	~\$9B		~\$13B	<input checked="" type="checkbox"/>
Incremental Cost Management	-		\$300M+ cost reduction	<input checked="" type="checkbox"/>
% of customers with Investment Grade Rating ¹	~93%		~95%	<input checked="" type="checkbox"/>
% regulated, take-or-pay, CTS ²	~98%		~98%	<input checked="" type="checkbox"/>
Debt to EBITDA	4.5x		4.6x	<input checked="" type="checkbox"/>

Despite unprecedented industry conditions, we're getting even stronger

(1) Consists of Investment Grade or equivalent (2) Competitive Toll Settlement.

2021 Financial Guidance

Planning Parameters

Base Business:

- Embedded revenue growth and cost management
- Further recovery in Mainline light volumes; heavy fully utilized
 - Average of 2.8 mmbpd¹ (Q2: 2.62 mmbpd)
- Assume interim tolls after June 30th at CTS exit rate

Capital Projects:

- Secured project capital only
- Line 3 Replacement ISD planning assumption: Q4, 2021

Funding:

- Equity self-funded with cash from operations; term debt
- Debt/EBITDA within 4.5-5.0x target range

EBITDA and DCF Guidance

(\$ Millions, except per share amounts)	2021e (\$ millions)
Liquids Pipelines	~7,800
Gas Transmission & Midstream	~3,800
Gas Distribution & Storage	~1,900
Renewable Power Generation	~450
Energy Services	-
Eliminations and Other	~150
Adjusted EBITDA²	\$13,900 - \$14,300
Maintenance capital	~(900)
Financing costs	~(3,200)
Current income tax	~(500)
Distributions to Noncontrolling Interests	~(300)
Cash distributions in excess of equity earnings	~500
Other	~100
Distributable Cash Flow²	~\$9,600-\$10,000
DCF per share²	\$4.70-\$5.00

Solid foundation for 2021 financial outlook

2021 Outlook – On Track

✓ Operational

- Effective Covid19 management protocols
- Operating at near capacity
- Managed through disruptions (Storm Uri, Turnarounds)

✓ Execution

- \$10B of capital progressing on schedule for 2021 in-service
- Continue to advance productivity improvements

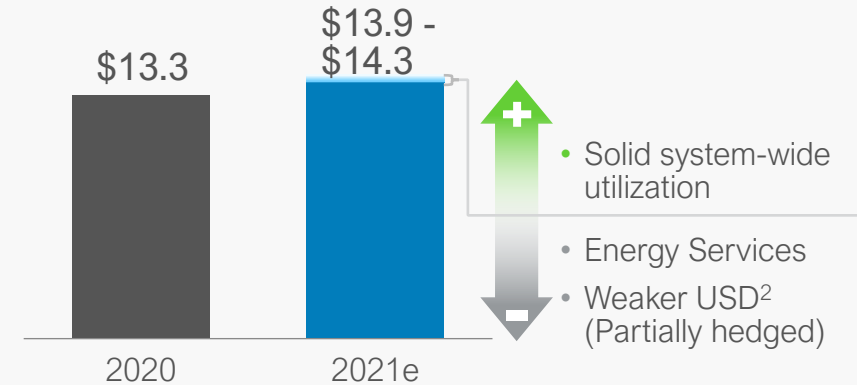
✓ Financial

- Full-year 2021 DCF/s and EBITDA guidance affirmed
- Strong financial position and liquidity
- Issued Sustainability Linked Bonds; Aligned with ESG goals

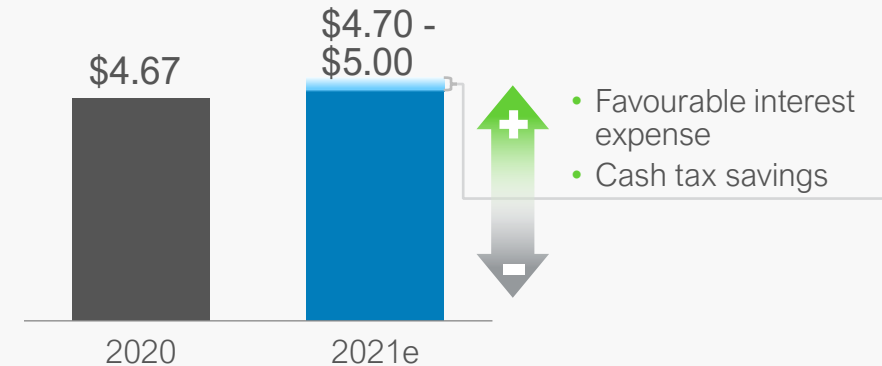
✓ Capital Markets

- Continued low interest rates
- Inflation in check (robust pass-through capabilities if needed)
- USD/FX rates substantially hedged

EBITDA Guidance¹ (\$B)



DCF/share Guidance¹

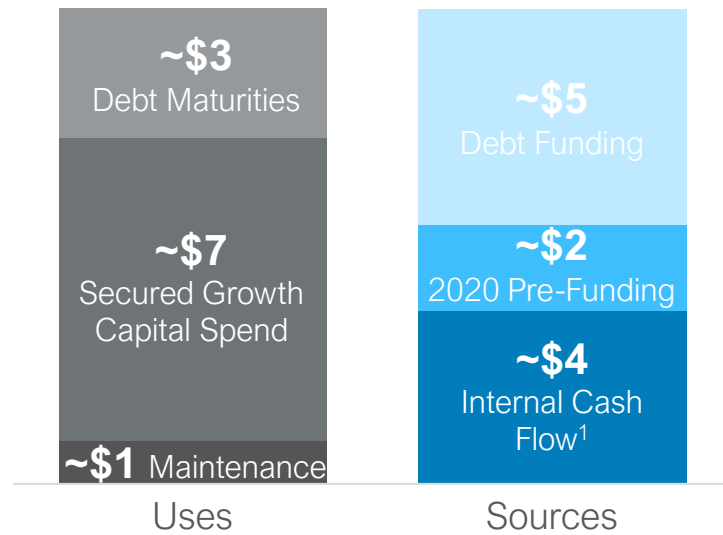


Solid operational execution and financial capabilities

(1) Adjusted EBITDA and DCF/share are non-GAAP measure. Reconciliations to GAAP measures can be found at www.enbridge.com. (2) Including impact of hedges. Approximately 65% of distributable cash flow has been hedged for 2021 at an average rate of \$1.28 CAD/USD. Guidance assumes unhedged portion CAD/USD of \$1.30 (3) Net of hedging, Guidance assumes 3M LIBOR: 0.3%, 3M CDOR: 0.6%, 10Y GoC: 0.8%, 10Y UST: 1.00%.

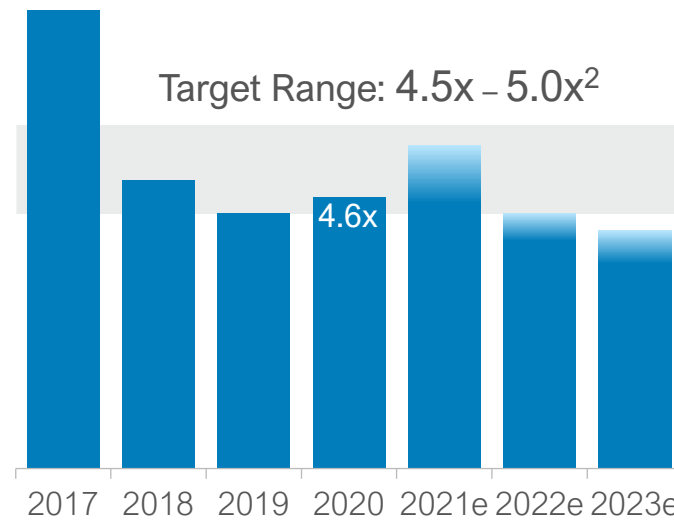
2021 Funding Plan

2021 Funding Plan (\$B)



- Updates reviewed with rating agencies
- First Sustainability Linked Loan issued

Strong Financial Position (Debt/EBITDA)



- Expect to exit 2021 within target range
- Execution drives significant EBITDA growth
- Excellent financial flexibility in 2022 and beyond

Industry-Leading Credit Ratings³

Credit Ratings	Reaffirmed rating on:
	BBB+ stable Dec. 2020
	BBB+ stable April 2021
	BBB High stable July 2021
	Baa1 stable ↑ June 2021

Manageable funding plan; 2021 Debt/EBITDA metrics forecasted well-within target range

(1) Internally generated cash flow net of common dividends. (2) Debt to EBITDA for trailing twelve months (3) Enbridge Inc. Senior Unsecured Credit Rating.

Appendix

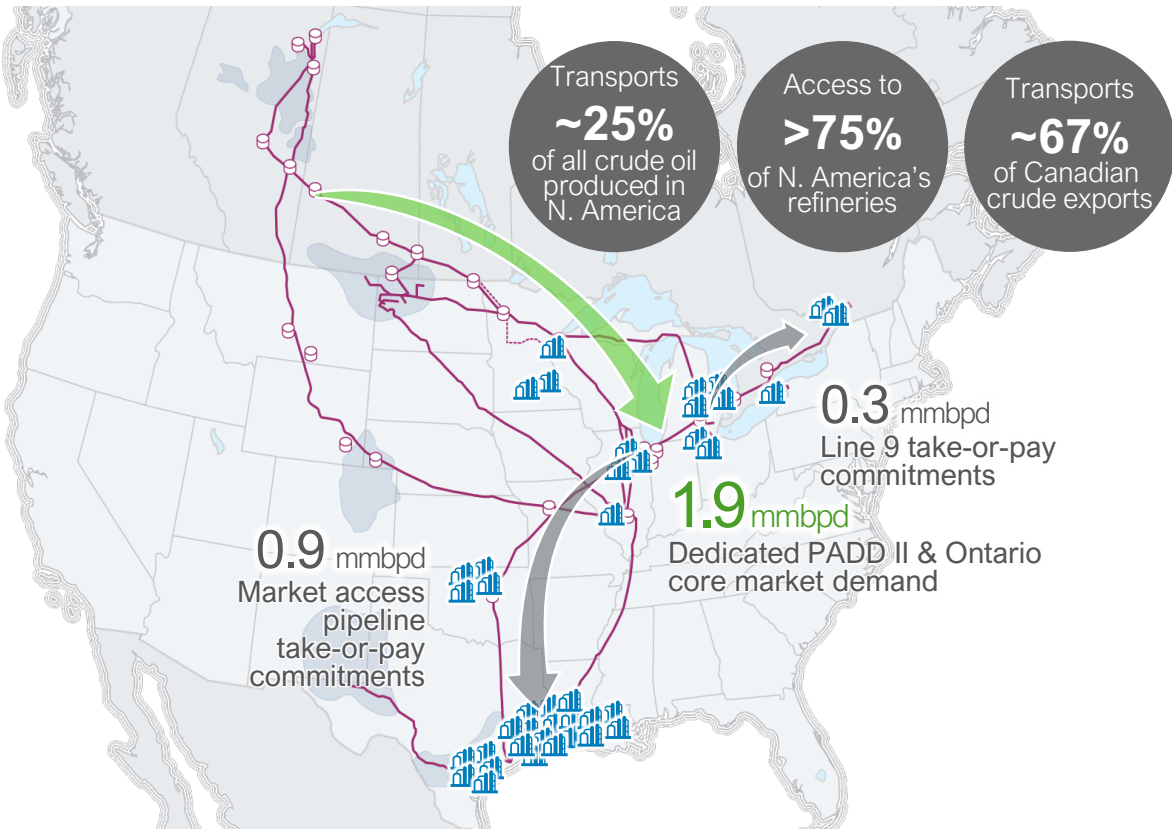
Business Details

Liquids Pipelines



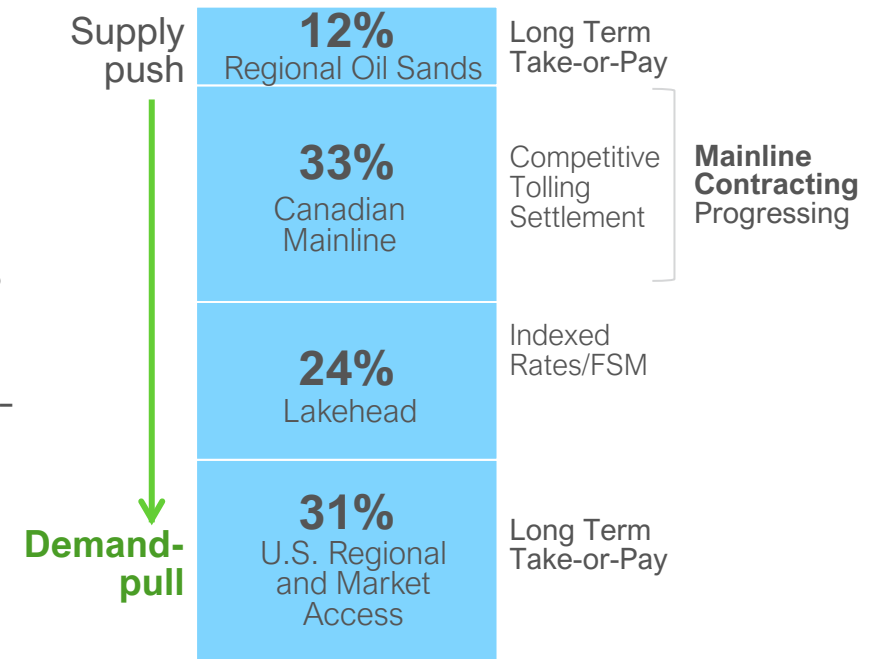
Premier Liquids Pipeline Franchise

3.1 mmbpd Demand Pull from Premium Markets



- Fully integrated system essential to N. American economy
- Demand-pull by most sophisticated refinery complexes in the world
- Connected to long-lived heavy supply
- Underpinned by low-risk commercial models

Highly Predictable Cash Flow (2020 EBITDA)

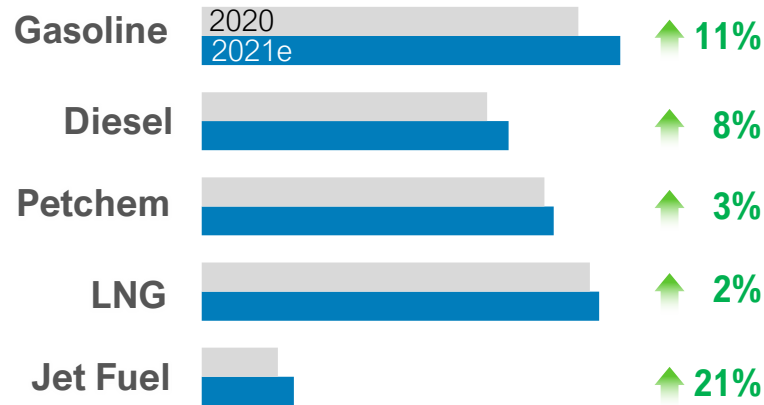


Largest and most competitively positioned crude oil system in N. America

Crude Energy Fundamentals

Global Fuel Demand¹

(% of 2020 demand)

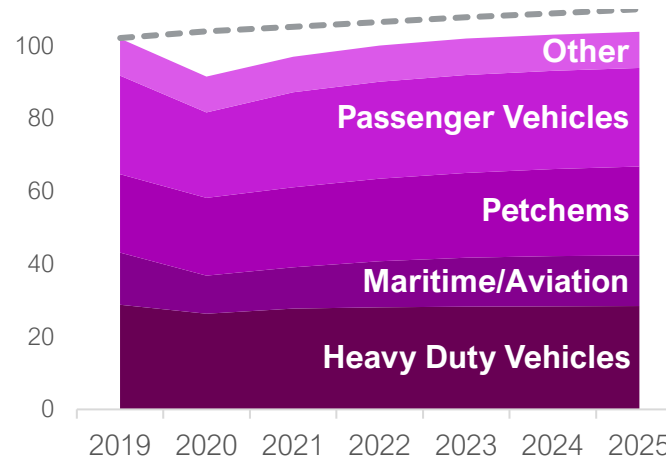


- Improving demand outlook across fuels driven by economic recovery
- N.A. refinery utilization approaching pre-pandemic levels

Global Crude Oil Demand¹

(mmbpd)

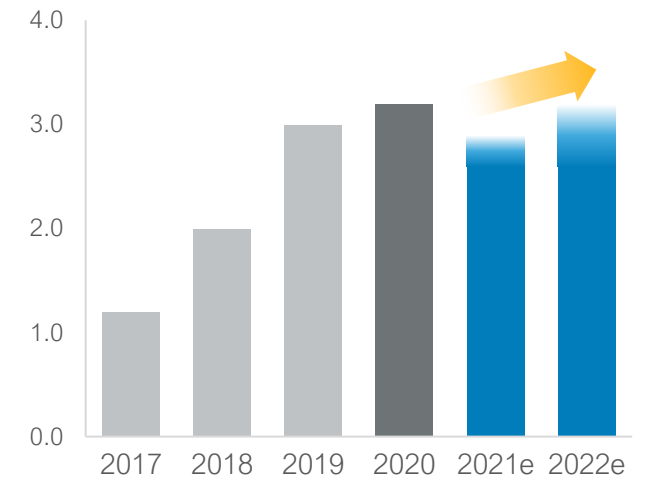
Pre-Covid Demand Forecast



- ~2 mmbpd of global crude demand growth² by 2025
- N.A. production well-positioned to meet growth via exports

Annual U.S. Crude Exports³

(annual average, mmbpd)



- Strong global demand-pull on USGC
- Robust long-term outlook intact

Fundamentals continue to improve; Strong global demand for N.A. supply

Line 3 Replacement Update

- Critical safety and reliability investment
 - **In-service:** Canada, North Dakota and Wisconsin
- **Minnesota Update:**
 - Confirmation of MPUC¹ approvals by Minnesota Court of Appeals
 - All spreads & facilities on schedule
 - Mainline construction: ~80% complete²
 - Facilities: ~85% complete²
 - Water crossings: ~40% complete²
 - >US\$250MM spend with Minnesota Tribal communities
 - Guidance included ~\$200MM EBITDA contribution in Q4



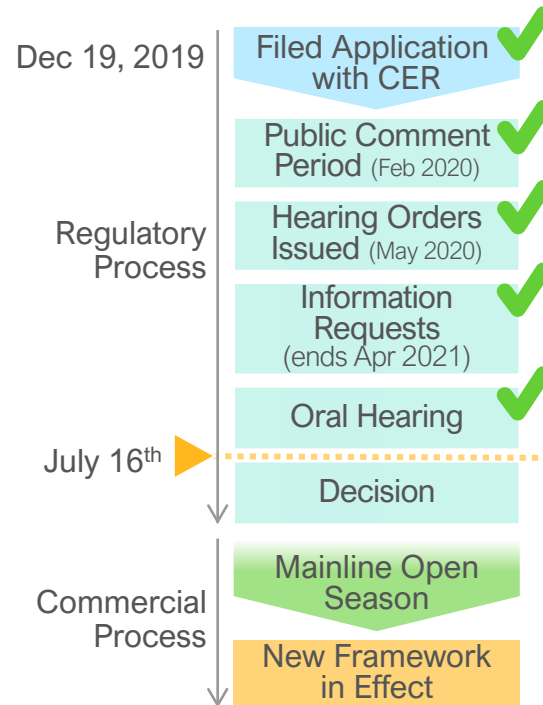
Utilizing world-class environmental protections and construction techniques

Mainline Contracting

Striking a Balance

Benefit	Producer	Refiner / Integrated Producer
Secures Supply/Demand for WCSB production	✓	✓
Stable and Competitive Tolls	✓	✓
Flexible Contracts	✓	✓
Priority Access	✓✓	✓✓
Can Improve WCSB Netback	✓	✗

Contracting Timeline



Cost of Service Alternative

Impact to Enbridge

✚ Enhances low-risk utility-like business	✚ Reasonable risk-adjusted ROE
✗ Limits incentive for optimizing system through low-cost alternatives	

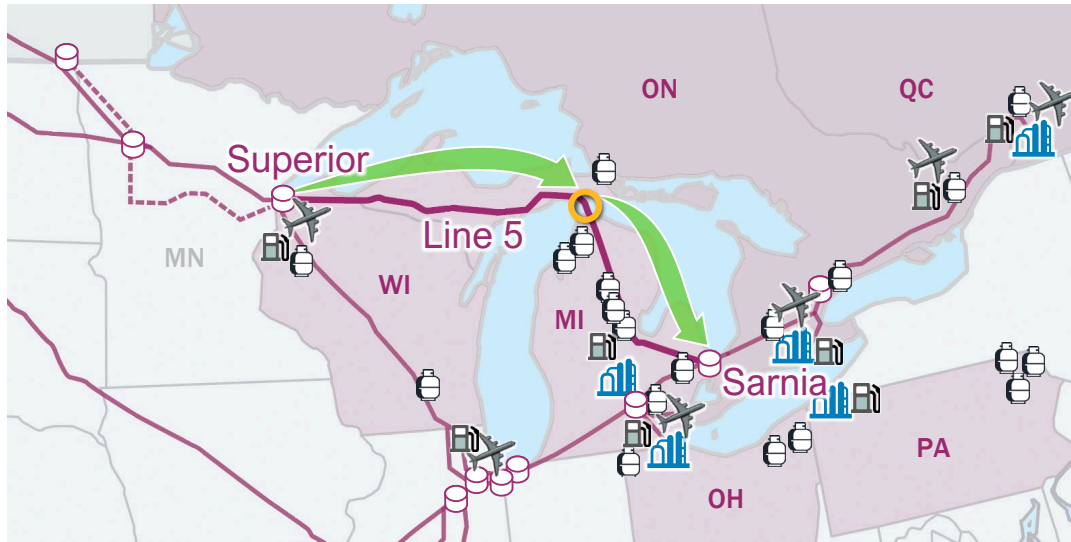
Impact to Shipper

✗ No priority access	✗ No toll certainty
✗ No cost management incentives	✗ No capacity optimization incentives

An attractive and competitive offering with greater than 75% support from current shippers

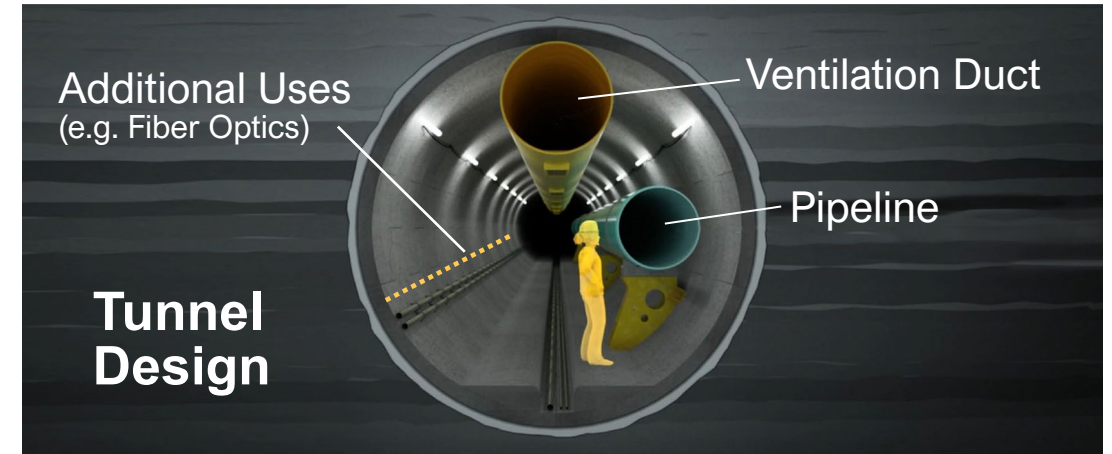
Line 5 Update

Critical Infrastructure



- Delivers **540** kbpd of crude and NGLs
- Provides **45%** of region's¹ gas, diesel, jet fuel and propane
- Supplies **55%** of Michigan propane demand
- Ships **80%** of Michigan-produced crude

Great Lakes Tunnel Project

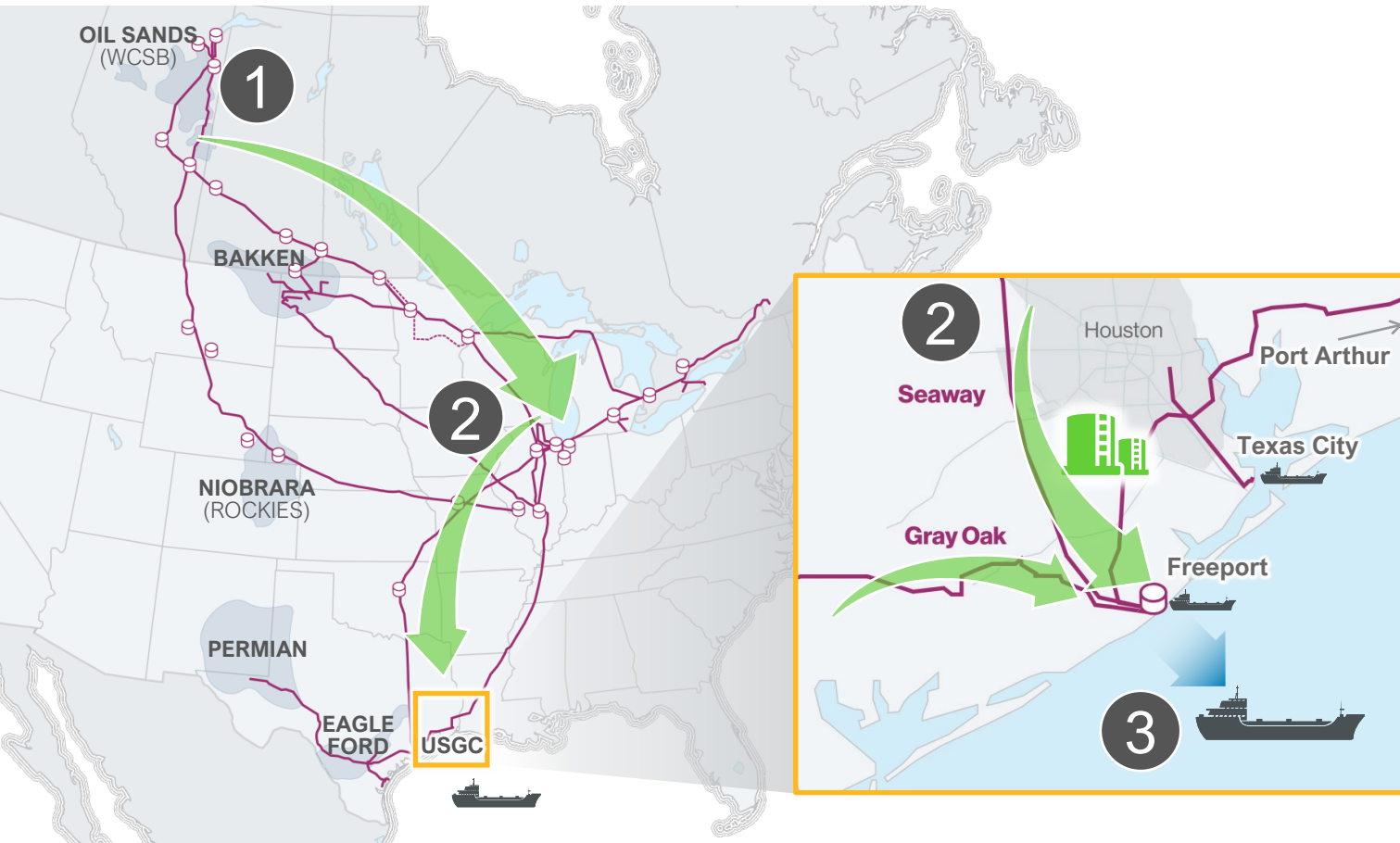


- | | |
|----------------------------|--|
| State Permitting: | <ul style="list-style-type: none"> ✓ EGLE² Permits Awarded • MPSC³ Approval (<i>In Progress</i>) |
| Federal Permitting: | <ul style="list-style-type: none"> • USACE⁴ permit (<i>In Progress</i>) |
| Contracting: | <ul style="list-style-type: none"> ✓ Engineering & Design Phase • Preparation for Construction Phase (<i>Commencing</i>) |

Committed to ensuring the safe and reliable delivery of essential energy supply

(1) Surrounding region includes Wisconsin, Indiana, Ohio, Pennsylvania, Ontario and Quebec (2) Michigan Department of Environment, Great Lakes and Energy (3) Michigan Public Service Commission (4) U.S. Army Corps of Engineers

Integrated Value Chain Drives Growth



Strategic Focus Areas

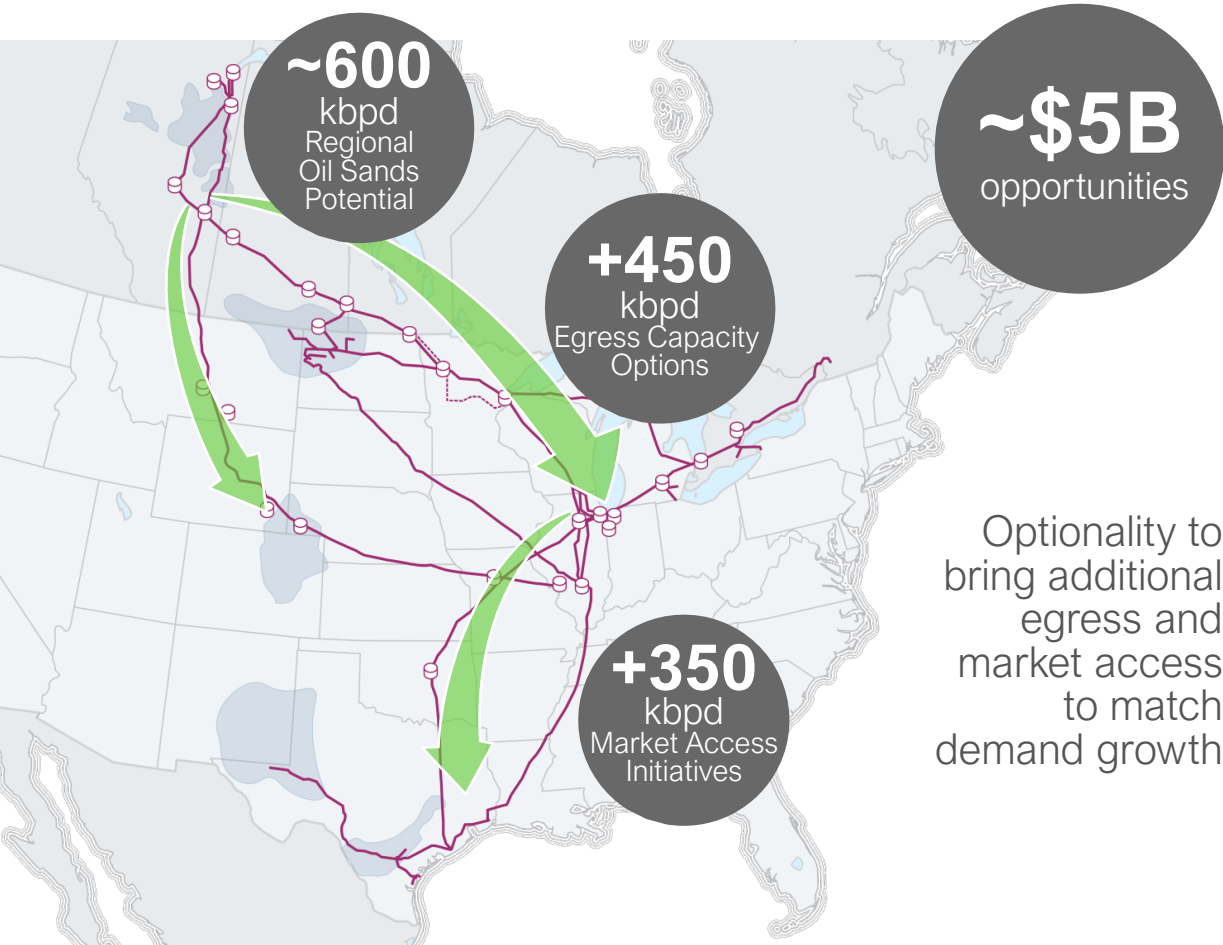
- 1 Capture Oil Sands growth through low-cost Mainline expansions
- 2 Expand and extend our heavy advantage to meet USGC demand
- 3 Extend export market reach

Investment Criteria

- ✓ Highly executable
- ✓ Short-pay back period
- ✓ Low capital intensity

Opportunity set to be developed under robust capital discipline framework

Capital Efficient Expansion



Regional Oil Sands

- Forecasted oil sands growth requires regional infrastructure
- Up to 600kbpd of highly capital efficient expansions

Egress Capacity

200
kbpd Mainline Enhancements

150
kbpd Southern Lights Reversal

100
kbpd Express Enhancements

Market Access

250
kbpd Flanagan South Expansion

100
kbpd Southern Access Extension Expansion

200
kbpd Seaway Expansion

Large opportunity set to expand and extend the system in a capital efficient manner

Terminal and Export Infrastructure

Enbridge Houston Oil Terminal

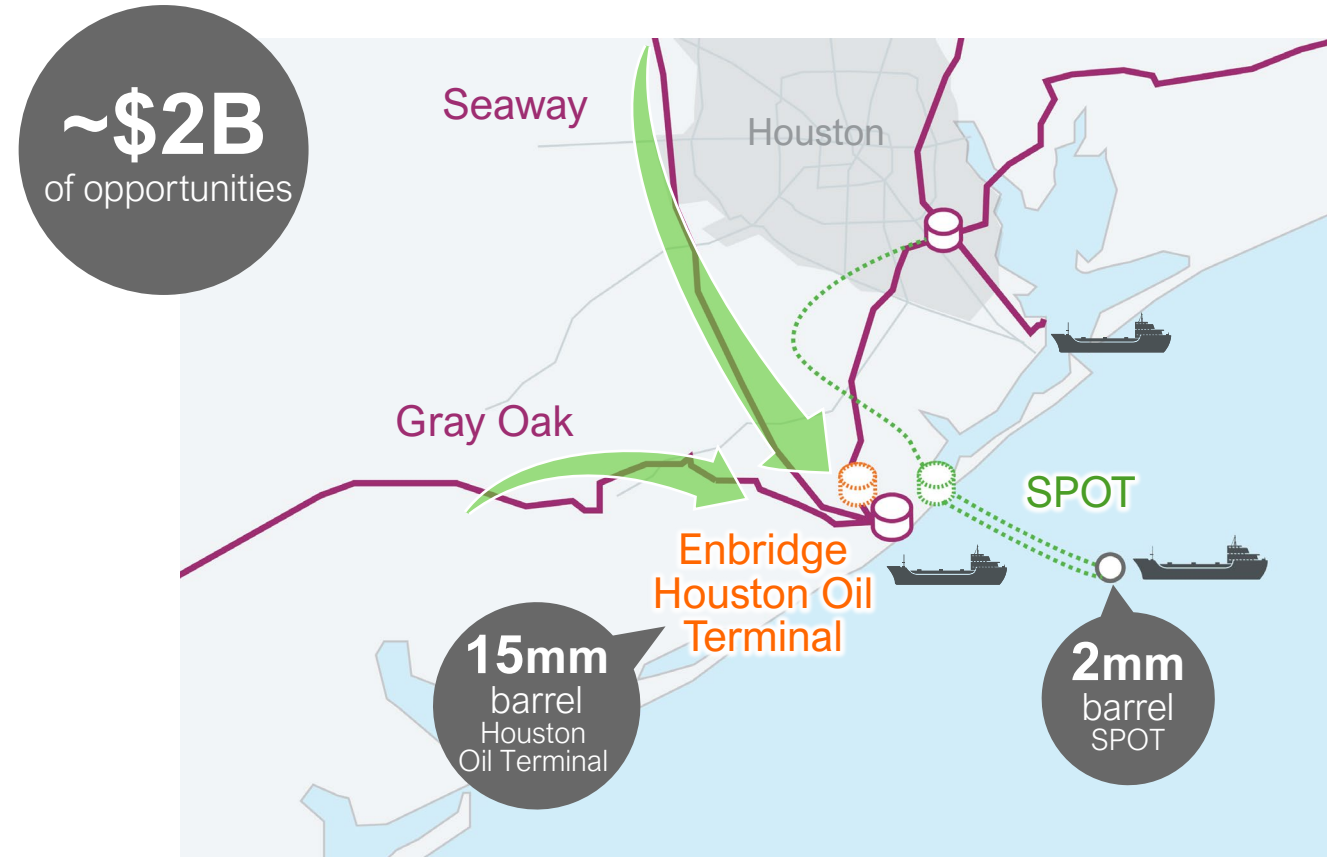
- Emerging and deepening market in Houston as a source for global heavy crude supply
- Need for a fully integrated heavy crude storage and blending terminal hub in Houston

SeaPort Oil Terminal (SPOT)

- Full loading VLCC capability - fully integrated with heavy and light crude oil supply pipelines
- Most efficient and competitive means of transportation to global demand centers

Seaway Connectivity

- Leverage heavy supply growth to capture higher utilization and capacity enhancements
- Fully integrated access to Houston and export capabilities

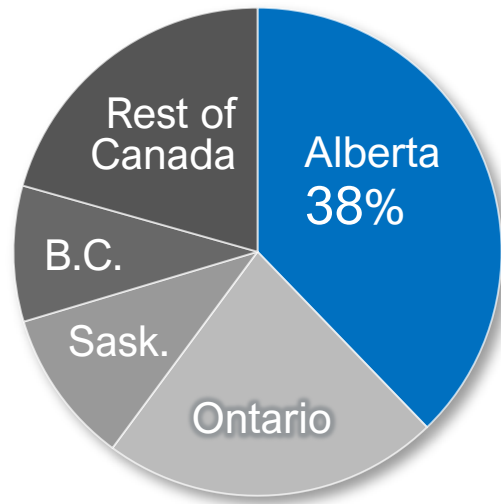


Integrating terminal and VLCC loading assets to serve growing supply

Carbon Capture

Canadian GHG Emissions¹

(in megatonnes CO₂e, 2019)

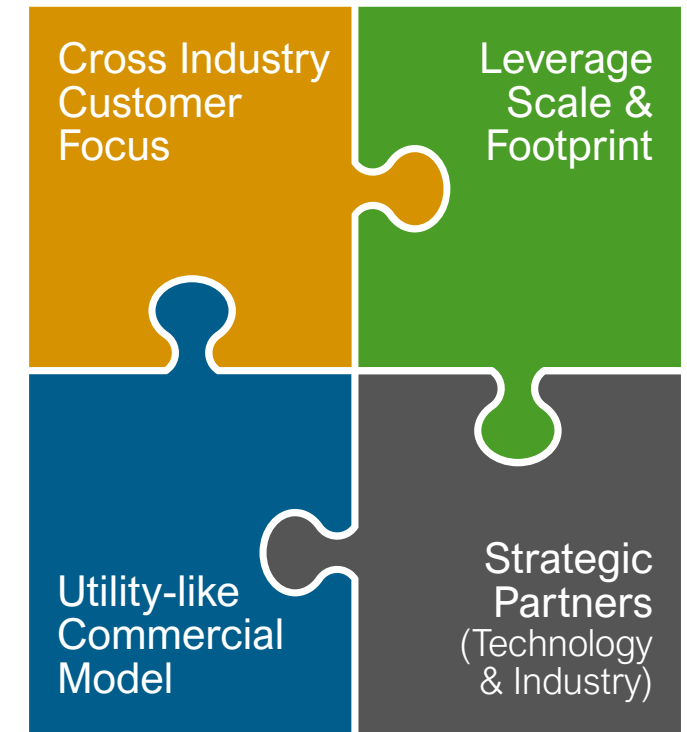


- Addressing Alberta emissions is central to achieving Canadian emissions goals
- Net-zero targets position Oil Sands to be global leader in decarbonization

Partner of Choice

- ✓ Large pipeline & storage infrastructure base
- ✓ World-class project execution
- ✓ Strong customer & First Nations relationships
- ✓ Financial strength & capacity
- ✓ ESG leadership

Development Strategy



Enbridge is well positioned to support CCUS pipeline and storage requirements across North America

(1) Government of Canada national greenhouse gas emissions

Liquids Pipelines - Summary

- N. American crude oil is critical to **long-term global demand**
- Our system connects to the **most competitive refineries** globally
- Canada's heavy affords a **structural advantage** to these refineries
- Capturing **long-term global demand** through extending our system to exports



Enhance Returns from Existing Business

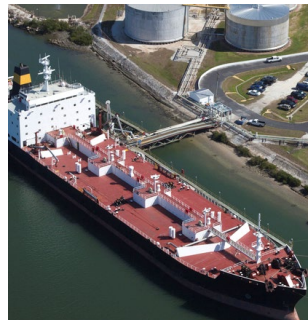
- Continued system optimizations
- Maximize efficiencies
- Toll escalation
- Contract the Mainline



Execute Secured Capital Program

- Line 3 US
- Southern Access to 1.2 mmbpd

~\$6B



Further Organic Opportunities

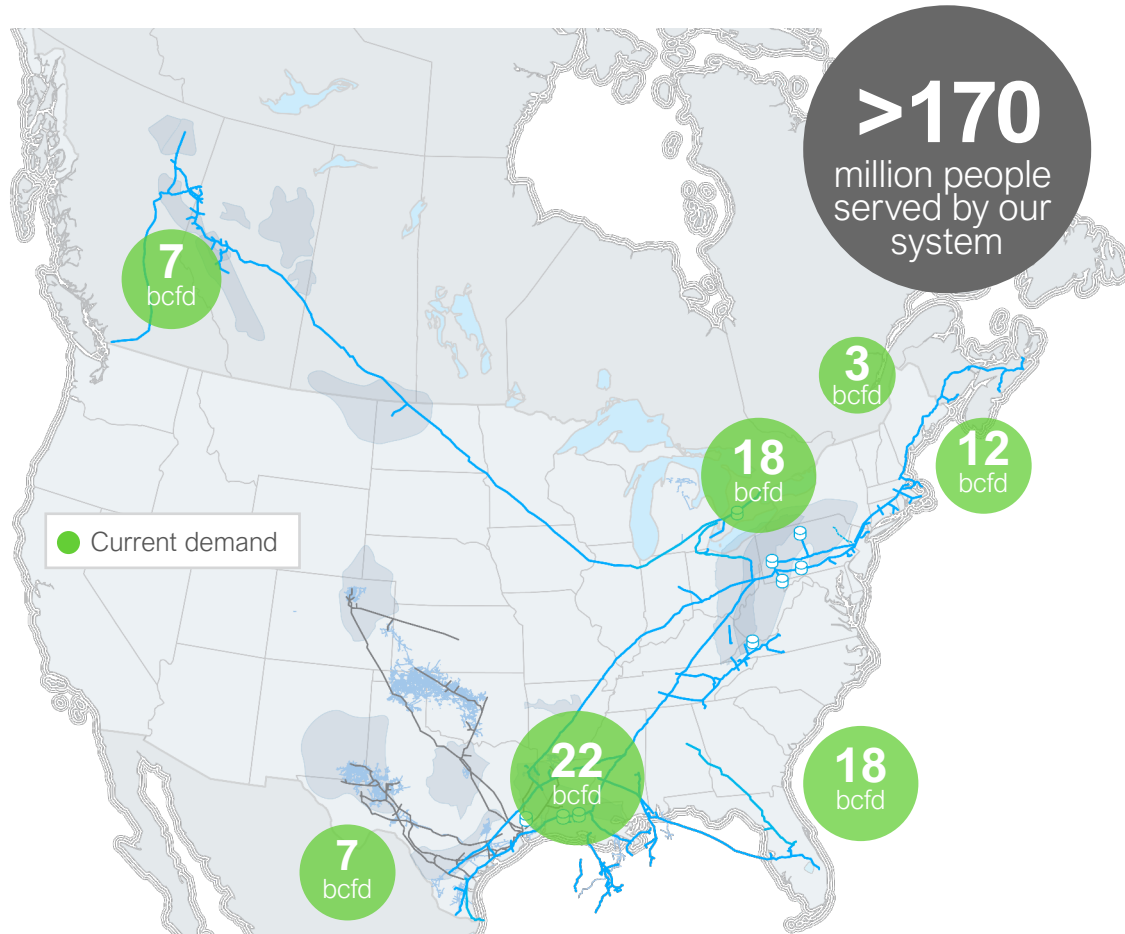
- Egress & Market Access expansions
- Houston Oil Terminal
- SPOT VLCC Loading Facility
- Regional Oil Sands infrastructure

~\$7B

Gas Transmission



Unparalleled Footprint



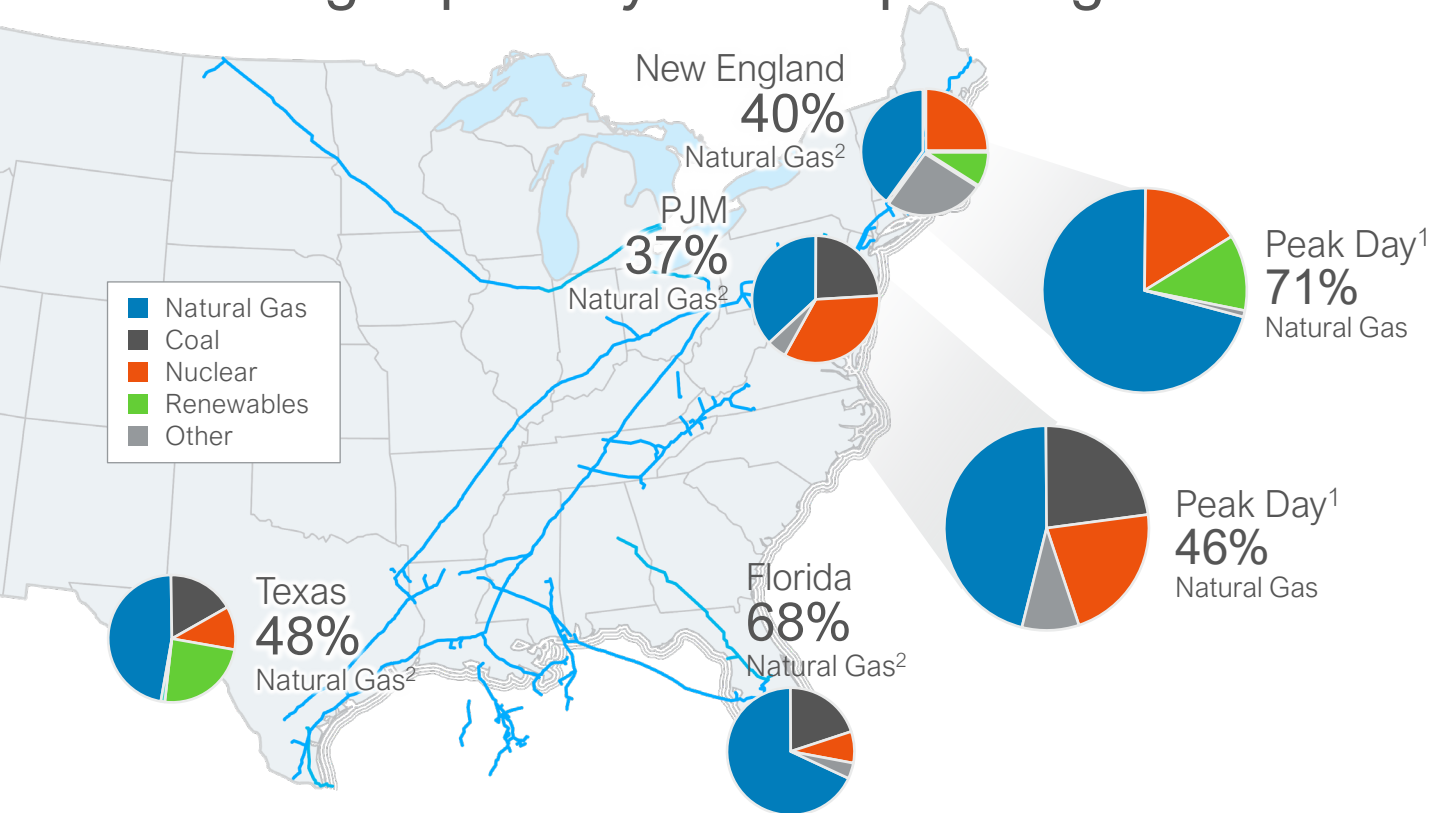
- Well-positioned to participate in growing markets, both domestic and export
- Last mile connectivity to major urban centers
- Competitive scale and tariffs
- Demand-pull from investment grade utilities and integrated energy customers
- Serving >150 LDC customers, including:



Our network provides last mile connectivity to N. America's demand and export centers

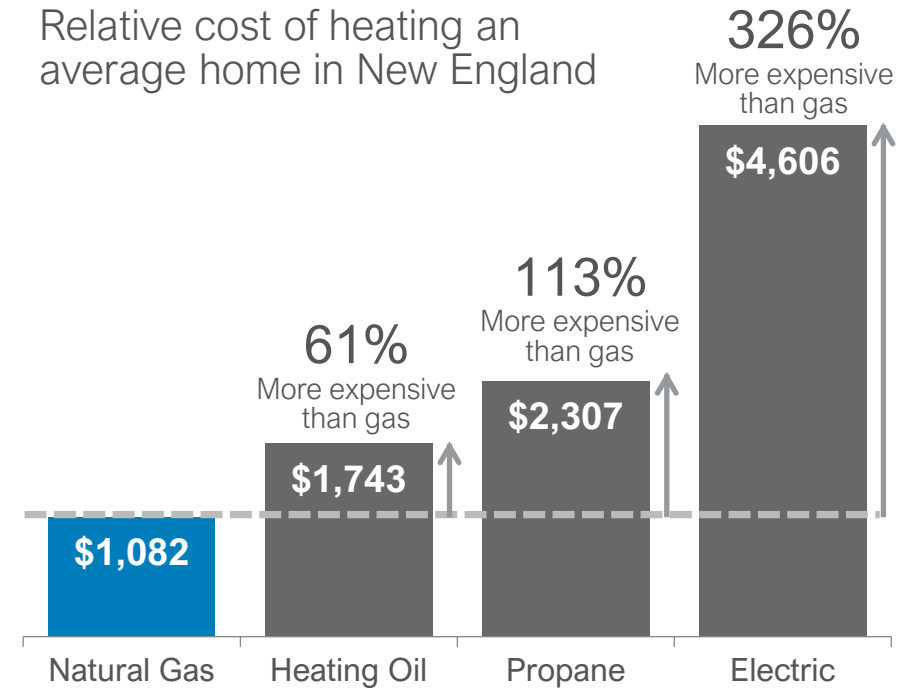
Essential Low-Cost Energy Source

Natural gas primary fuel for power generation



Most economic source of heating

Relative cost of heating an average home in New England



Natural gas is a critical and sustainable source of energy for the N. American economy

LNG Export Opportunities

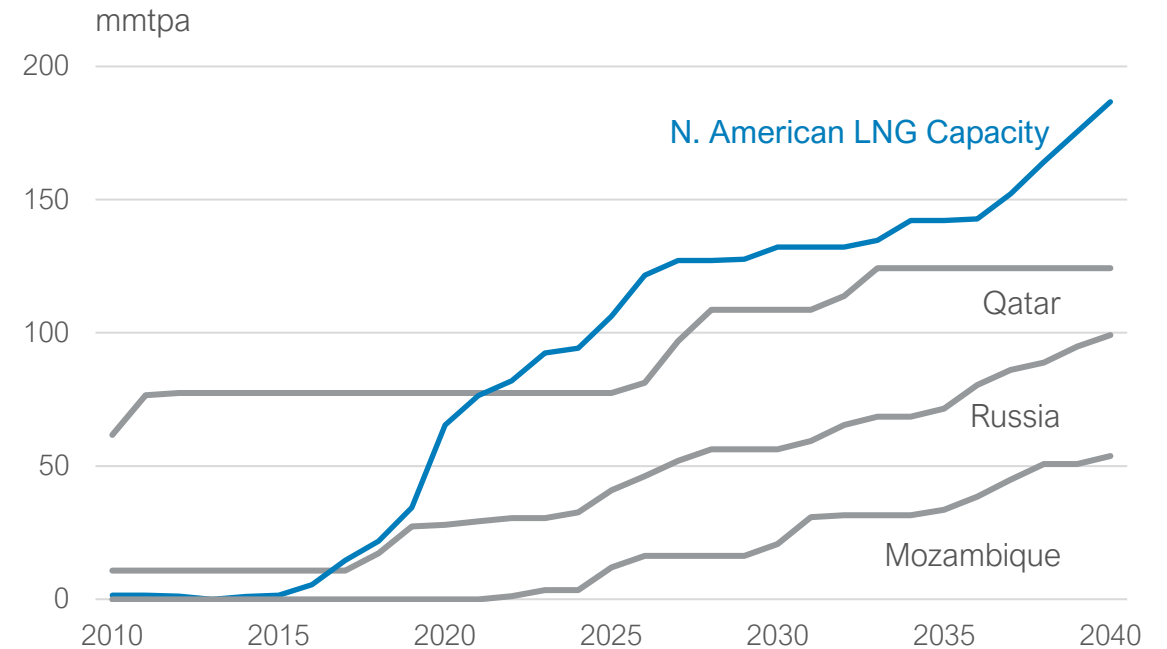
N. American LNG Export Competitiveness

- ✓ Resource life
- ✓ Geopolitical stability
- ✓ Cost to produce
- ✓ Access to capital

Enbridge Strategic Fit

- ✓ Leverages existing network
- ✓ Diversifies end-use demand
- ✓ Facilitates globalization of natural gas
- ✓ Enhances system utilization
- ✓ Secures long-term revenue sources

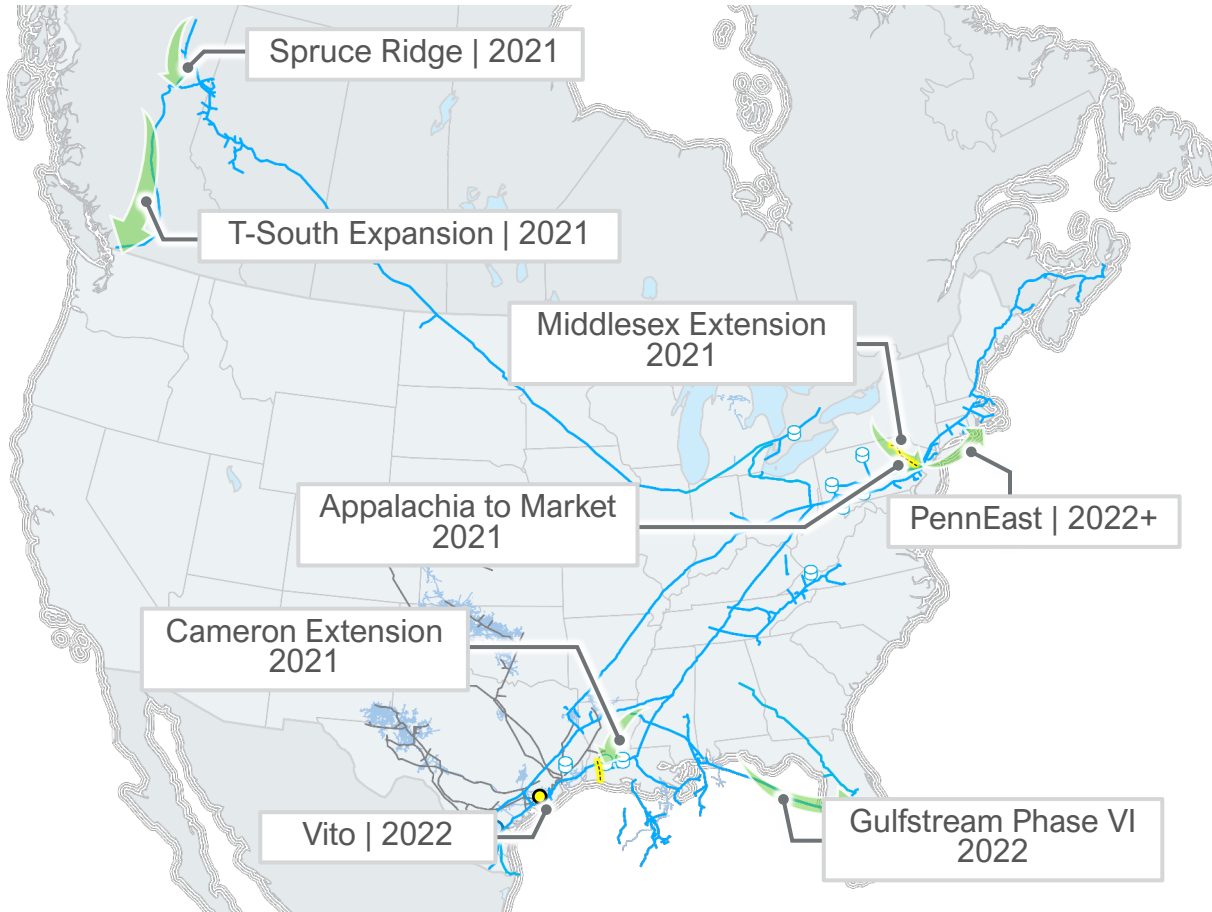
N. American LNG Market Share



N. America achieves dominant global LNG market share

N. America competitively positioned to contribute greater LNG supply to global markets

Executing on Secured Growth



Secured Projects in Execution

T-South Expansion	\$1.0	2021
System Modernization	\$2.7	2021-23
Spruce Ridge	\$0.5	2021
Other expansion projects ¹	\$1.0	2021-22

~\$5B In-execution

\$3B
Planned for 2021
in-service

Executing on regional expansions and reinforcements and enhancing our premier network

(1) Other Expansion Projects: Vito Pipeline; Cameron Extension; Gulfstream Phase VI; PennEast; Middlesex Extension; and Appalachia to Market.

System Modernization



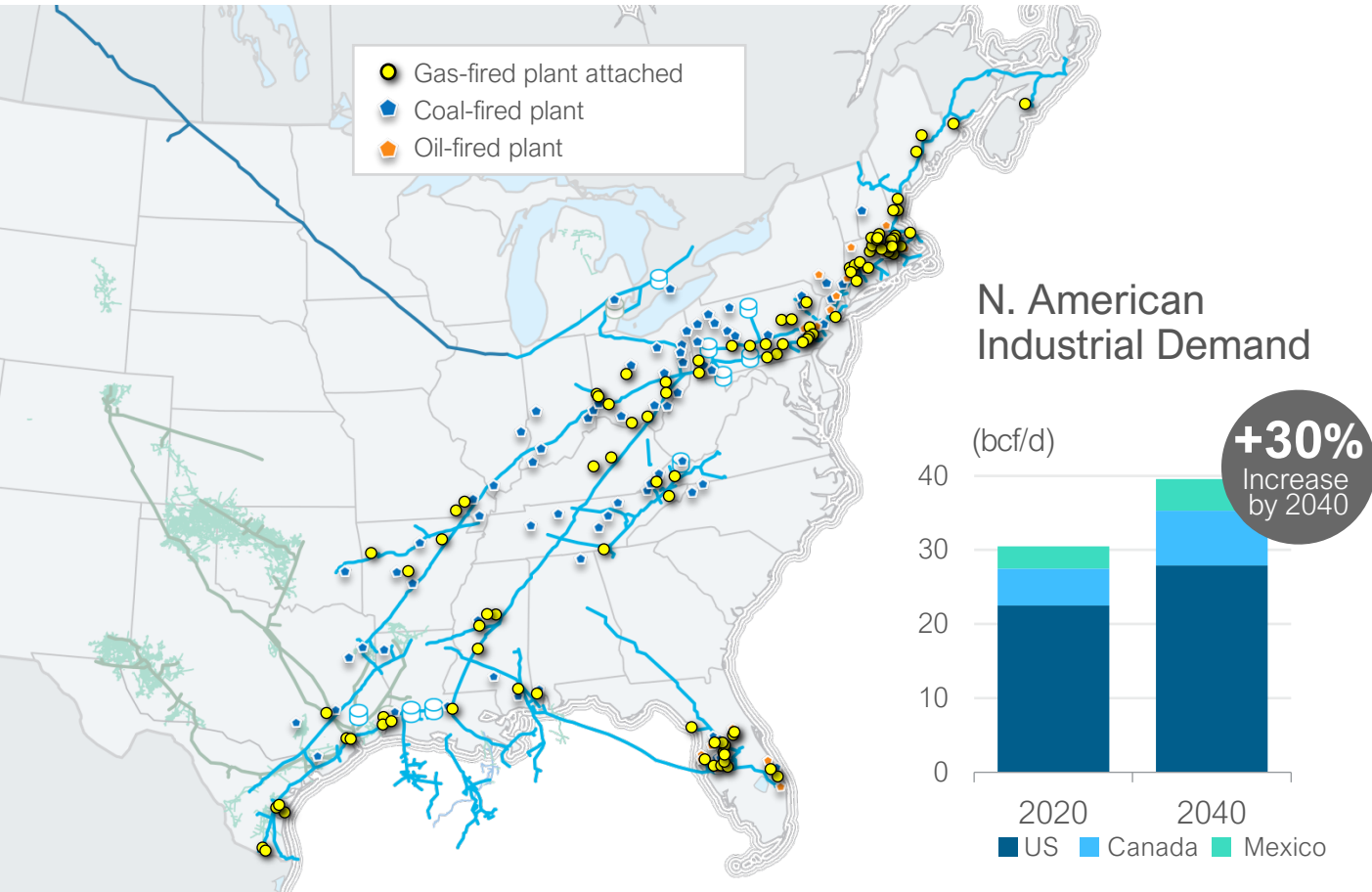
\$0.5-1B

Annually
through 2024+

- Replacement of aging gas transmission compressor stations & upgrading infrastructure components
- Improves system reliability & reduces emissions
 - Expected to **reduce emissions by over 25%** at replaced compressors
- Recovered through periodic rate proceedings
 - Texas Eastern rate case to be filed in Q3
 - Alliance rate case approved by FERC
- ~\$1.4B of capital deployed since 2020

Investment in safety, reliability and the emissions intensity of critical gas transmission infrastructure

Power and Industrial Demand



Power Generation Market

- Lower-cost and lower-emission natural gas positioned to replace aging coal facilities
- Growth in renewables requires stable base load gas-fired generation

Industrial Demand Growth

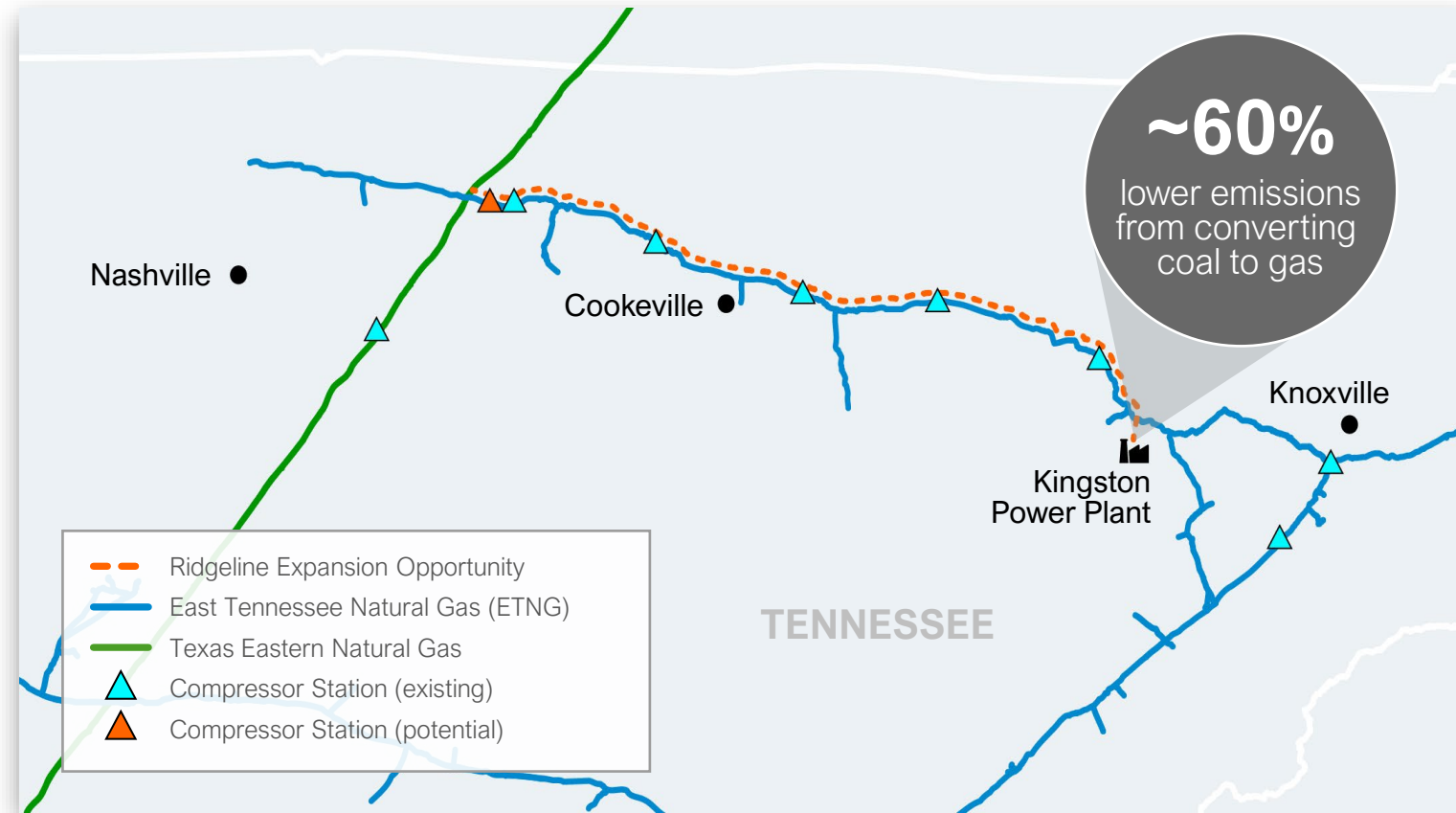
- Industrial usage is largest driver of N. American natural gas demand growth
- \$80 billion of investment in U.S. petrochemical infrastructure through 2030
- 2.6 bcf/d of U.S. petrochemical and 1 bcf/d of WCSB industrial gas demand growth through 2030

Strong power plant utilization will continue to drive new connections

Ridgeline Expansion

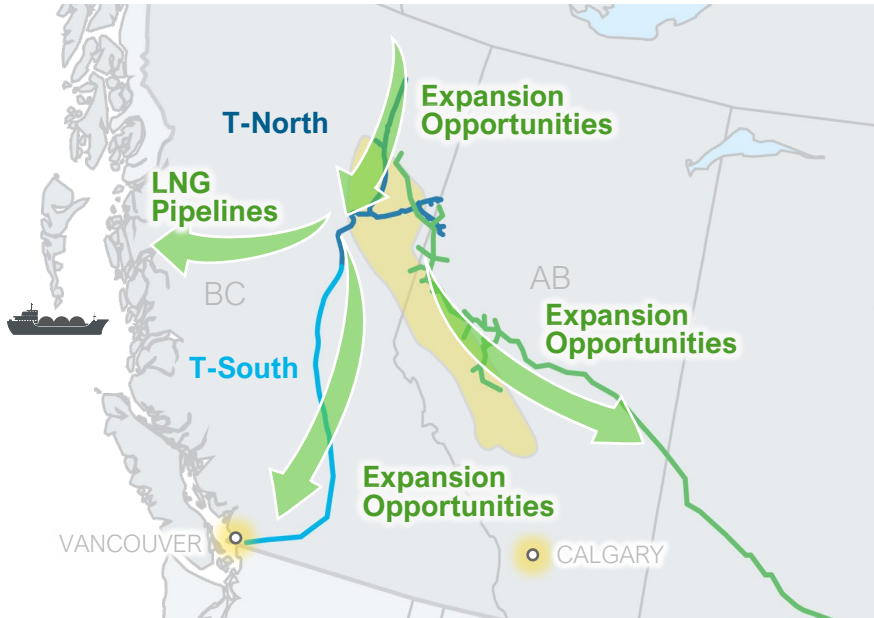
Opportunity Overview

- Tennessee Valley Authority evaluating options for retirement of and replacement of existing Kingston Fossil plant generating capacity
 - East Tennessee system would supply natural gas should the combined cycle option be selected through their review process
- Commence operations in 2026¹



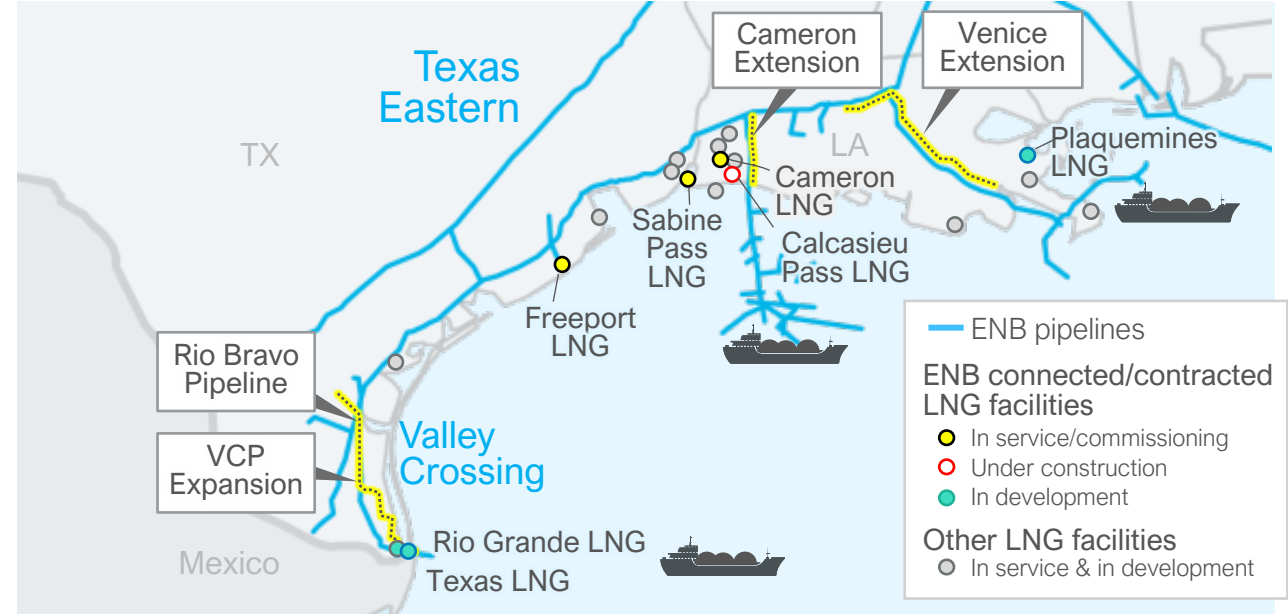
Reliable and affordable natural gas solution drives a significant reduction in GHG emissions

N. American Export Opportunities



Western Canada

- Stable and long-lived resource basin, with competitive low break-even cost
- Freight advantage via proximity to traditional and emerging markets
- Leverages existing infrastructure



USGC LNG Opportunities

- Texas Eastern and Valley Crossing positioned along USGC for LNG export development
- Connected to 3 LNG facilities and 3 projects in development

Incremental Exports to Mexico

- Mexico demand increases 43% to 10 bcf/d by 2040
- Valley Crossing and Texas Eastern expansions to meet growing Mexican demand

Enbridge assets well-positioned to support N. American export growth

Gas Transmission - Summary

- Affordable and reliable natural gas is **vital** to meeting N. American **energy needs**
- Our network provides **last-mile connectivity** from supply basins to key demand centers
- We're uniquely **positioned to serve** N. American **exports** to global markets
- Driving **long-term demand** for our network



Enhance Returns from Existing Business

- Rate strategy
- Cost management
- Technological advancements



Execute Secured Capital Program

- T-South Expansion
- System modernization
- Spruce Ridge
- PennEast
- Other expansion projects

~\$5B



Further Organic Opportunities

- USGC/W.Canada LNG
- Mexico export
- W. Canada pipeline expansions
- Power and industrial connections

>\$10B

Gas Distribution & Storage



Premier N. America Gas Utility Franchise

Critical infrastructure serving 5th largest population center in N. America

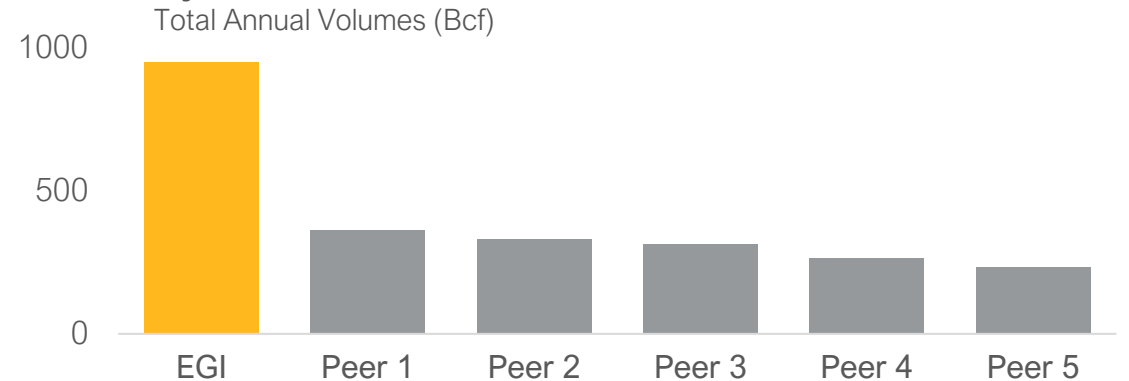


Service
~75%
of Ontario's
14 million
people

2nd
largest storage
hub in
N. America

~3.8
million meter
connections
in Ontario

Largest Natural Gas Utility in N. America by Volume¹



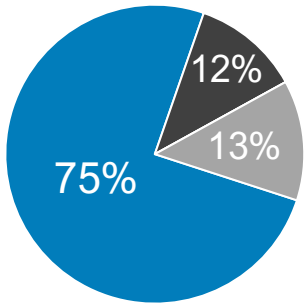
Strong utility business provides stable, predictable and growing cash flows

(1) American Gas Association Statistics Database: Utility Rankings, excluding pipeline-only companies.

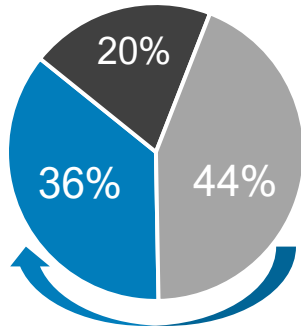
Unassailable Natural Gas Fundamentals

Critical

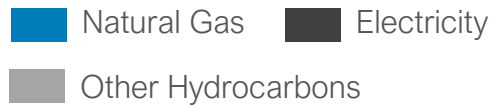
Ontario's Residential & Commercial Space Heating Load¹



Ontario's Industrial Process Load¹

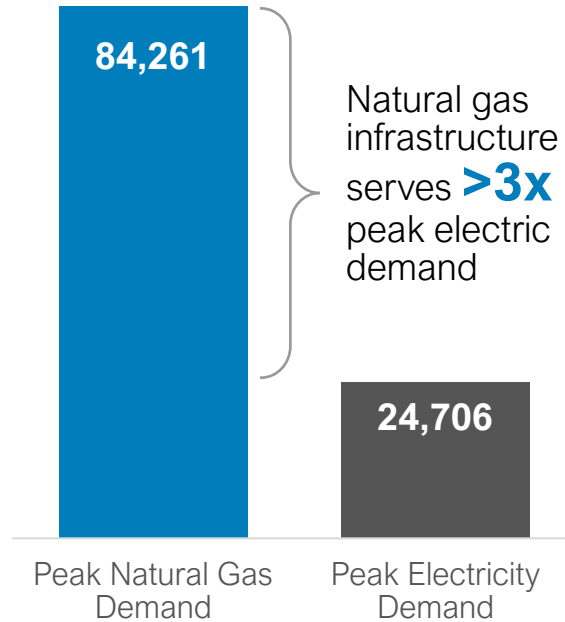


Natural gas is the most viable alternative



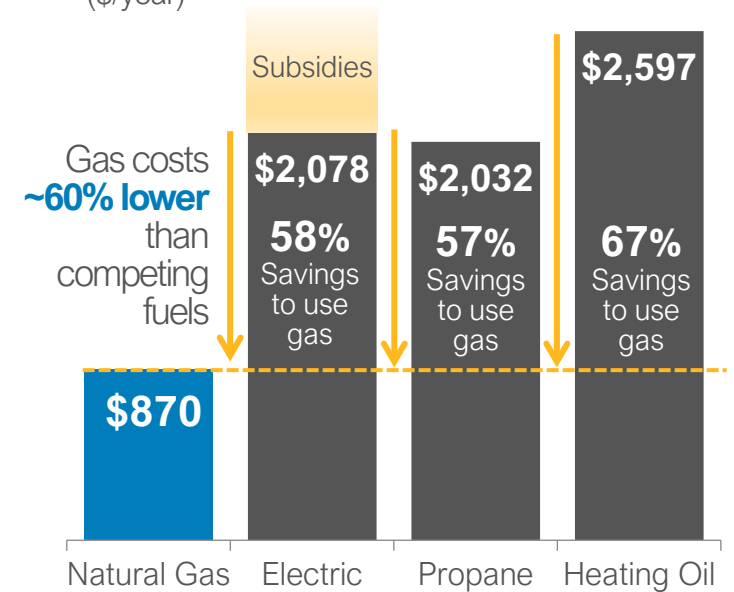
Reliable

Ontario Peak Energy Demand (MW)



Affordable

Comparable Residential Annual Heating Bills (\$/year)



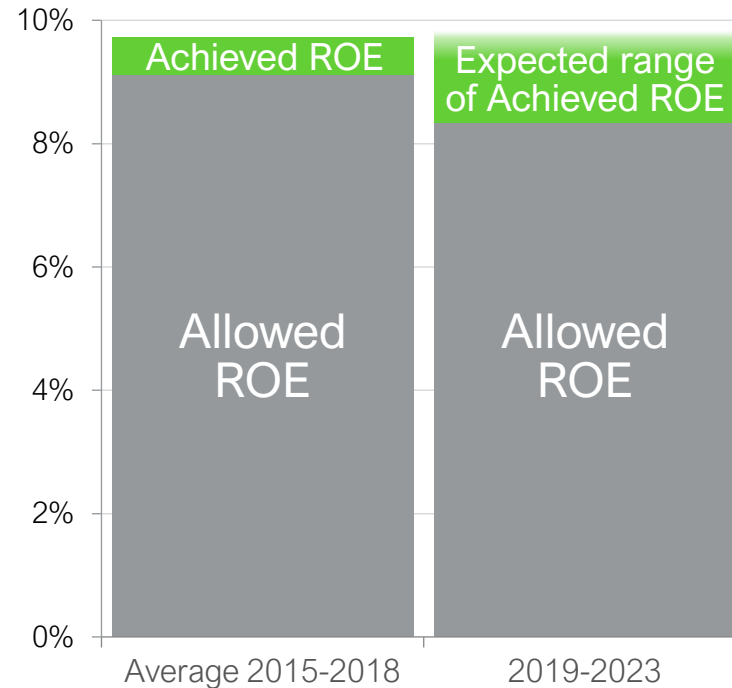
Most cost-effective, reliable means of space heating and industrial feedstock

(1) Source: Natural Resources Canada.

Incentive Regulatory Framework

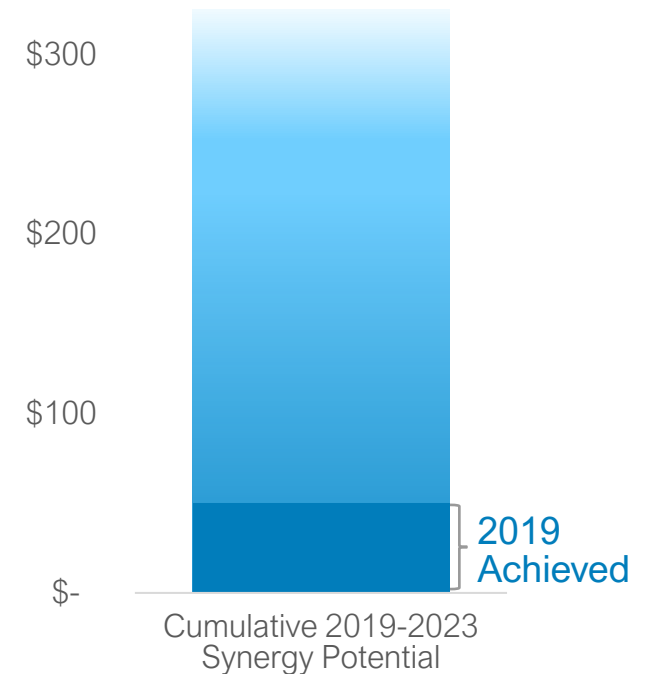
- 5-year term (2019-2023) with rebasing in 2024
- 2021 rate increased by 1.7%; allowed return of 8.34%
- Earn 100% on the first 150 bps above the OEB approved ROE; thereafter shared 50/50
- Rate protected funding of additional core utility projects through the incremental capital module

Incentive Rate Structure



Synergy Capture

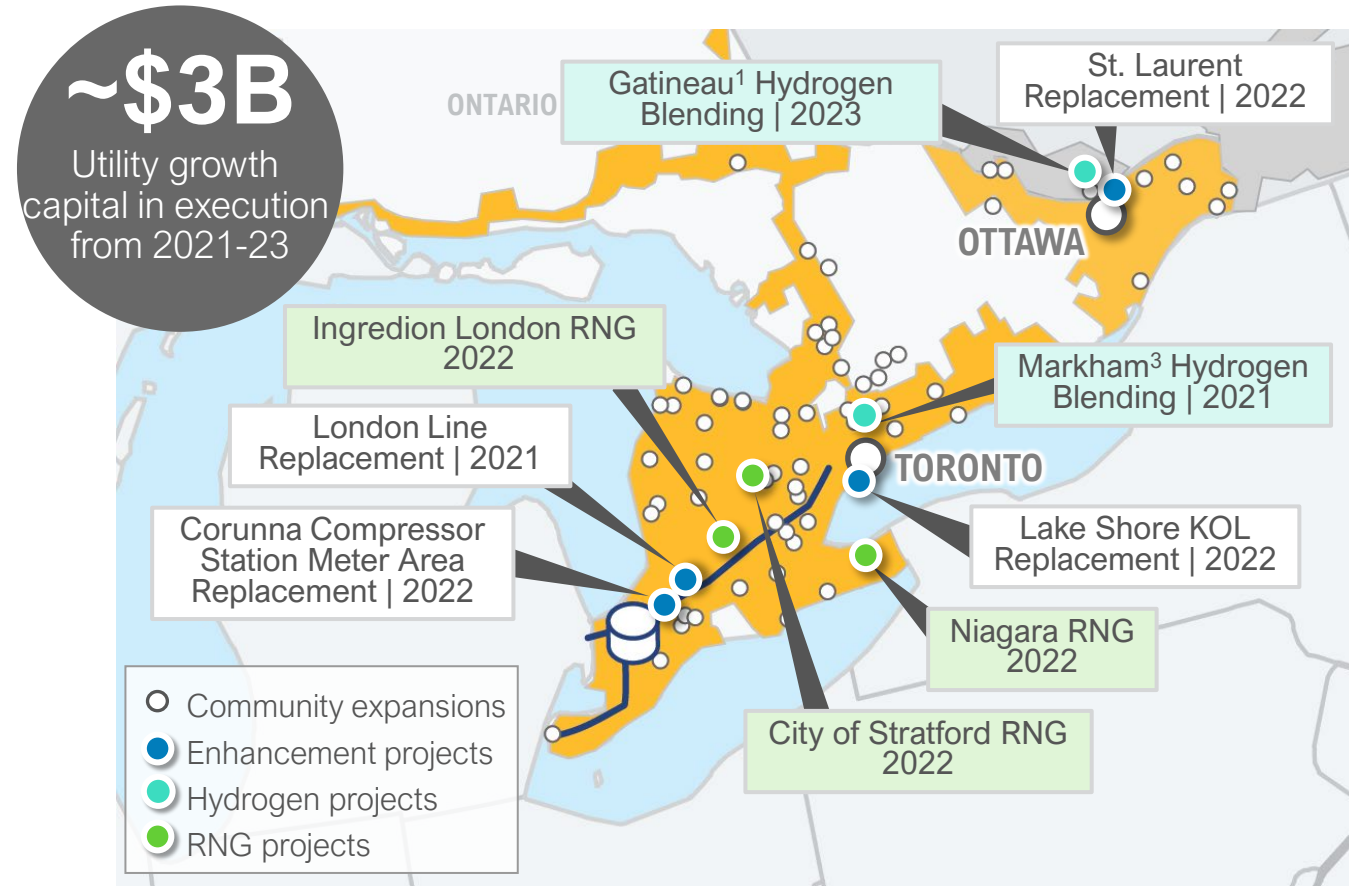
(in \$MM)



Incentive based regulatory model ensures reliable cash flows, with upside

Ratable Growth Through 2023+

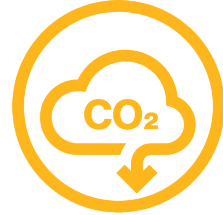
- Customer growth and community expansion
 - ~45K new customer additions annually
 - Over 200 expansion projects
- System reinforcements
 - Execution of a long-term asset plan
 - Continued investment for safe and reliable operations
- Earn a regulated return on/of capital through base rates and ICM²
- Anticipate continuation of growth post-2024
- Advancing hydrogen blending and RNG development strategy



Projects in execution will enhance the safety and reliability of our franchise, meet consumer demand and support strong growth in near-term cash flows

(1) Gatineau Hydrogen Blending project is being jointly developed through Enbridge's subsidiary Gazifère and Evolugen, the Canadian operating business of Brookfield Renewable.
 (2) Incremental capital module (ICM) (3) Markham Power-to-gas facility went into service in 2018

Low Carbon Gas Technology Trends



Strong History of Innovation

Replacement of cast iron pipes

Reduced GHG emissions 21% below 1990 levels¹

Early 90s

Demand Side Management program

Equal to removing 12.2 million annual cars from the road

1995

CNG²/RNG facilities across Canada

CNG emissions 20% lower compared to diesel

2011

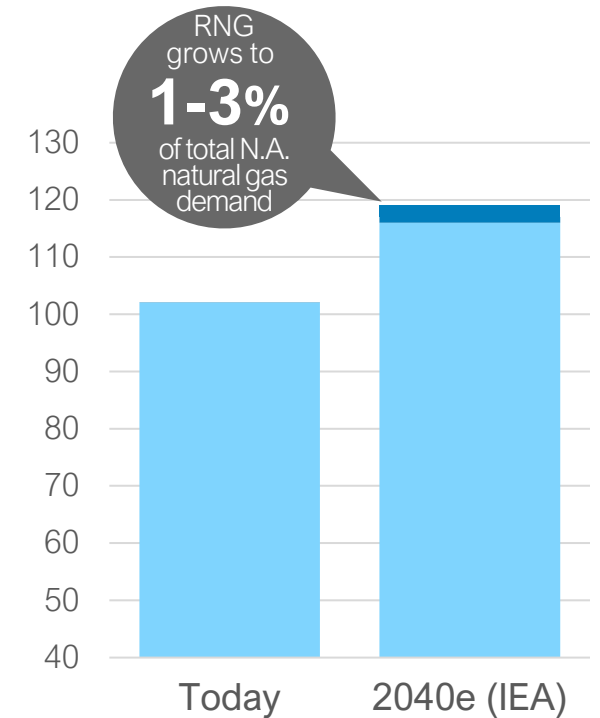
2012

2020+

Benefits of RNG and Hydrogen

- ✓ Reduces CO₂ emissions
- ✓ Leverages existing natural gas infrastructure
- ✓ Underground infrastructure resilient against extreme weather events





N. America RNG Growth Outlook (Bcf/d)



Fundamentals for renewable natural gas (RNG) and hydrogen are improving gradually

(1) From our own operations. (2) Compressed Natural Gas.

Our Position Today

	Renewable Natural Gas	Compressed Natural Gas	Behind the Meter	Hydrogen Power to Gas & Blending
				
Description	From organic landfill waste or anaerobic digesters	For transport market and remote customers	Technology in development including gas heat pumps, hybrid heating and mCHP ¹	Hydrogen blending in utility gas distribution system
Projects	<ul style="list-style-type: none"> • 3 – operational • 3 – in construction 	<ul style="list-style-type: none"> • 12 – fueling stations 	<ul style="list-style-type: none"> • >40 projects in development 	<ul style="list-style-type: none"> • 1 – operational (P2G) • 2 – in development (2-5% hydrogen blending)²
Commercial Framework	Long-term offtake agreements with municipalities/utilities	Regulated rate base/ long term contracts	In-development	Regulated rate base/long term offtake agreements

Advancing renewable natural gas and hydrogen investments gradually, with low-risk commercial models

(1) Micro combined heat & power (2) Approved by the Ontario Energy Board.

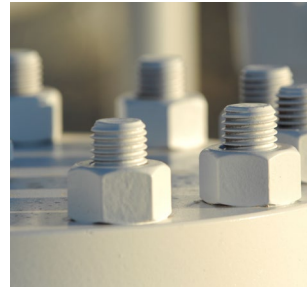
Strong, Ratable and Highly Economic Utility Rate Base Growth

- **Reliable and cost-effective natural gas** is critical to Ontario's energy supply
- Regulatory model provides incentive to **exceed ROE** through **synergy capture** driving **incremental cash flows**
- **Early-stage** growth in hydrogen, RNG, CNG and other **low carbon energy advancements**



Enhance Returns from Existing Business

- Amalgamation synergies
- Revenue escalators
- Productivity



Execute Secured Capital Program

- Replacements/Reinforcements
- Annual customer connections
- Community expansions

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Further Organic Opportunities

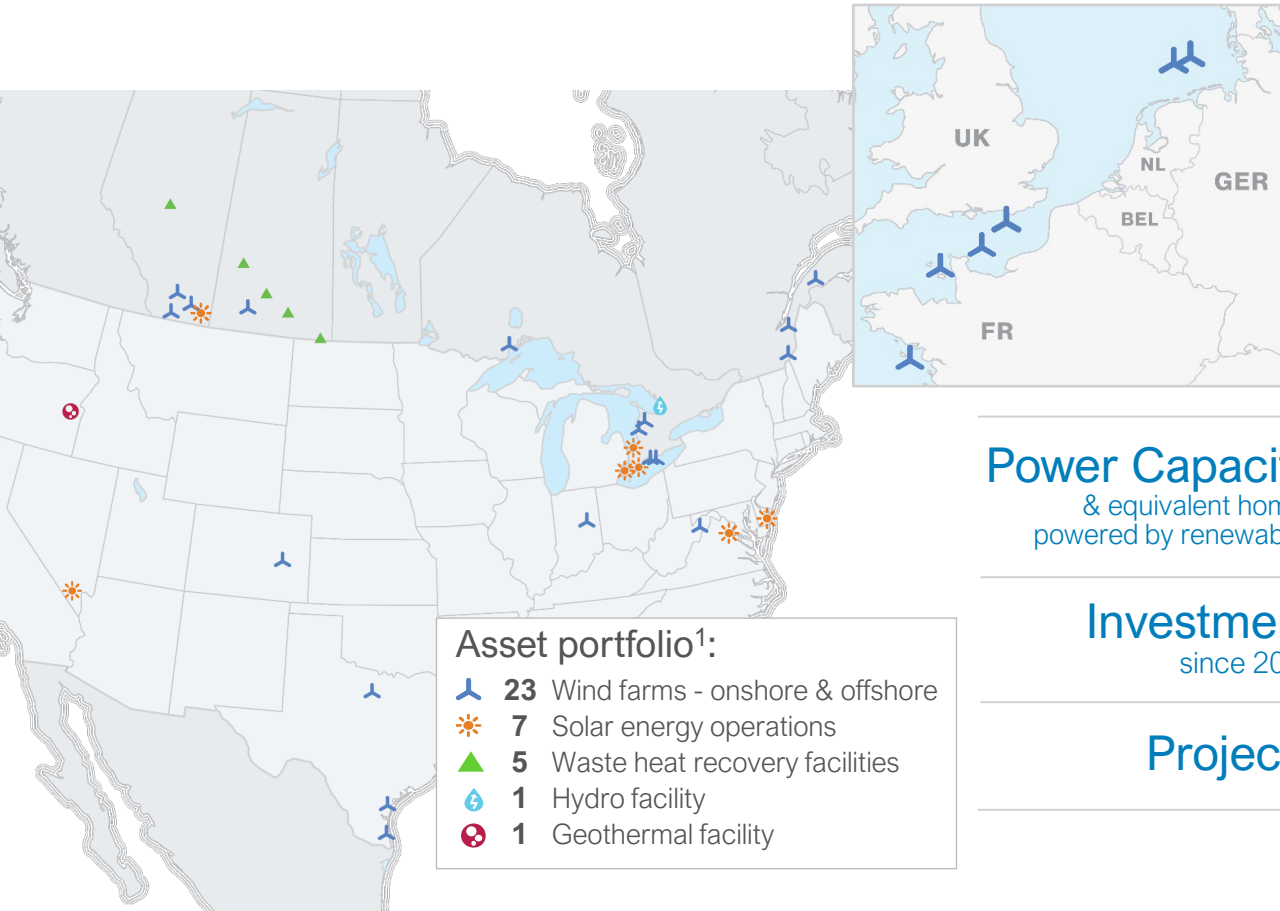
- Base utility growth of ~\$1B/yr
- Dawn-Parkway expansions
- Dawn hub storage expansions
- Hydrogen & renewable natural gas

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Renewable Power



Renewable Power Footprint



Onshore Wind



Solar & Other



Offshore Wind

Power Capacity
& equivalent homes
powered by renewables

- 2.4 GW (1.4 GW net)
- ~410,000 homes

- 225 MW (120 MW net)
- ~31,000 homes

- 2.4 GW (0.6 GW net)
- ~495,000 homes

Investment
since 2002

- **\$3.1 billion**

- **\$0.5 billion**

- **\$4.2 billion³**

Projects

- 17 in operation

- 14 in operation²

- 3 in operation
- 3 under construction

Built an extensive renewables portfolio across N. America and Europe

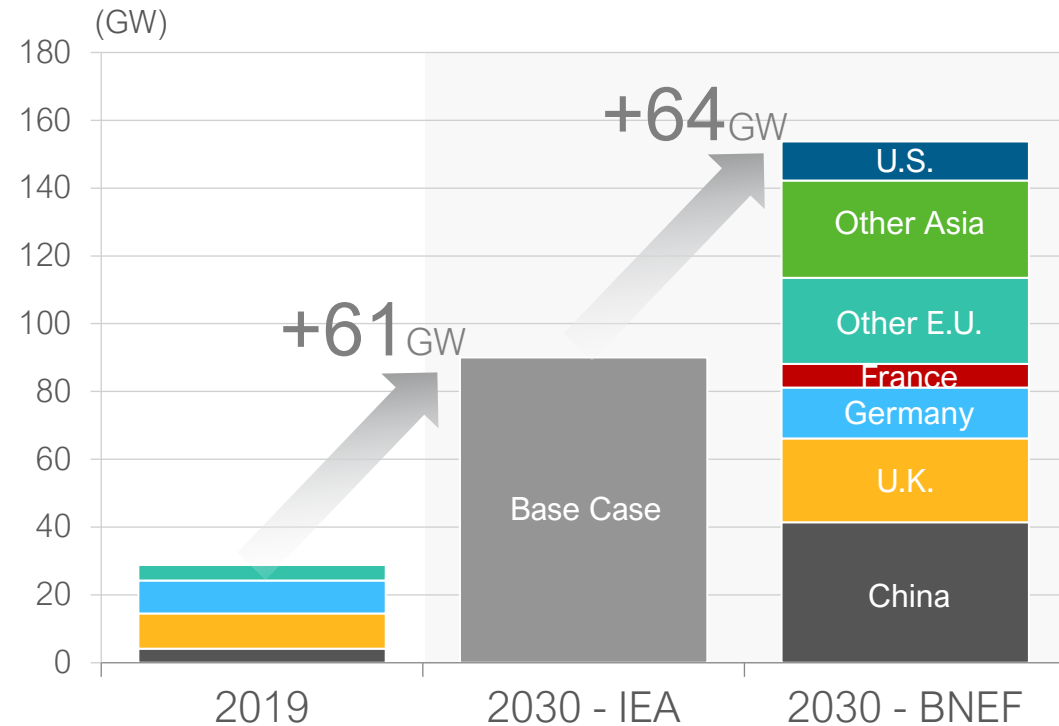
(1) Showing assets in operation and under construction. (2) Includes 7 solar farms, 5 waste heat recovery facilities and a hydro and geothermal facility.
(3) Net of sell-down of French offshore wind projects to CPP Investments which closed in the first quarter of 2021

European Offshore Wind Focus

Key Drivers:

- ✓ Countries replacing traditional coal generations and other retiring capacity
- ✓ Need to add more power to the grid for growing population and energy needs
- ✓ Technological improvements leading to larger turbines
- ✓ Falling costs

Global OSW¹ Installed Capacity Forecast



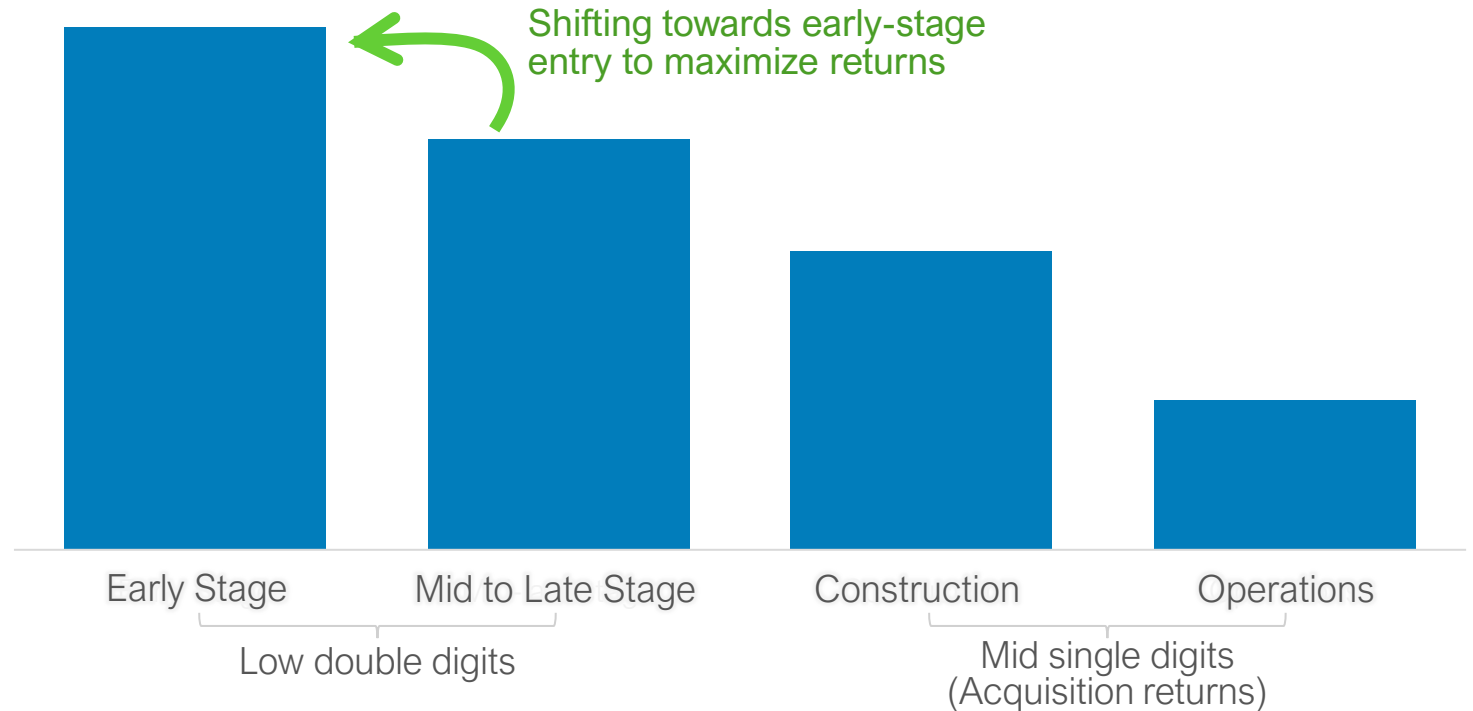
Global offshore wind fundamentals continue to be robust

Maximizing Project Returns

Uniquely Positioned to Compete in Offshore Wind

- ✓ Strong execution track record
- ✓ Capture development premium
- ✓ Focus on regions where contracts are available
- ✓ Secure local partners that have a competitive advantage

Returns by Development Phase



Focused on earlier stage offshore wind projects to capture superior equity returns

Disciplined Approach

	Hohe See & Albatros	Rampion	Saint Nazaire	Fécamp	Calvados
Country					
Capacity	609 MW	400 MW	480 MW	500 MW	448 MW
Project costs	C\$1.1B	C\$0.8B	C\$0.9B ³	C\$0.7B ³	C\$0.9B ³
Commercial framework	20-year fixed-price	15-year PPA + ROC	20-year fixed-price	20-year fixed-price	20-year fixed-price
Partnerships	EnBW (50.1%) CPP (24.5%)	RWE (50.1%) GIG (25%)	EDF (50%) CPP ² (24.5%)	EDF (35%) wpd (30%) CPP ² (17.1%)	EDF (42.5%) wpd (15%) CPP ² (20.8%)
Merchant capacity ¹	None	Minimal	None	None	None
ENB ownership	25.4%	24.9%	25.5%	17.9%	21.7%
Equity IRR (after tax)	Low to mid-teens	Low to mid-teens	Low to mid-teens	Low to mid-teens	Low to mid-teens

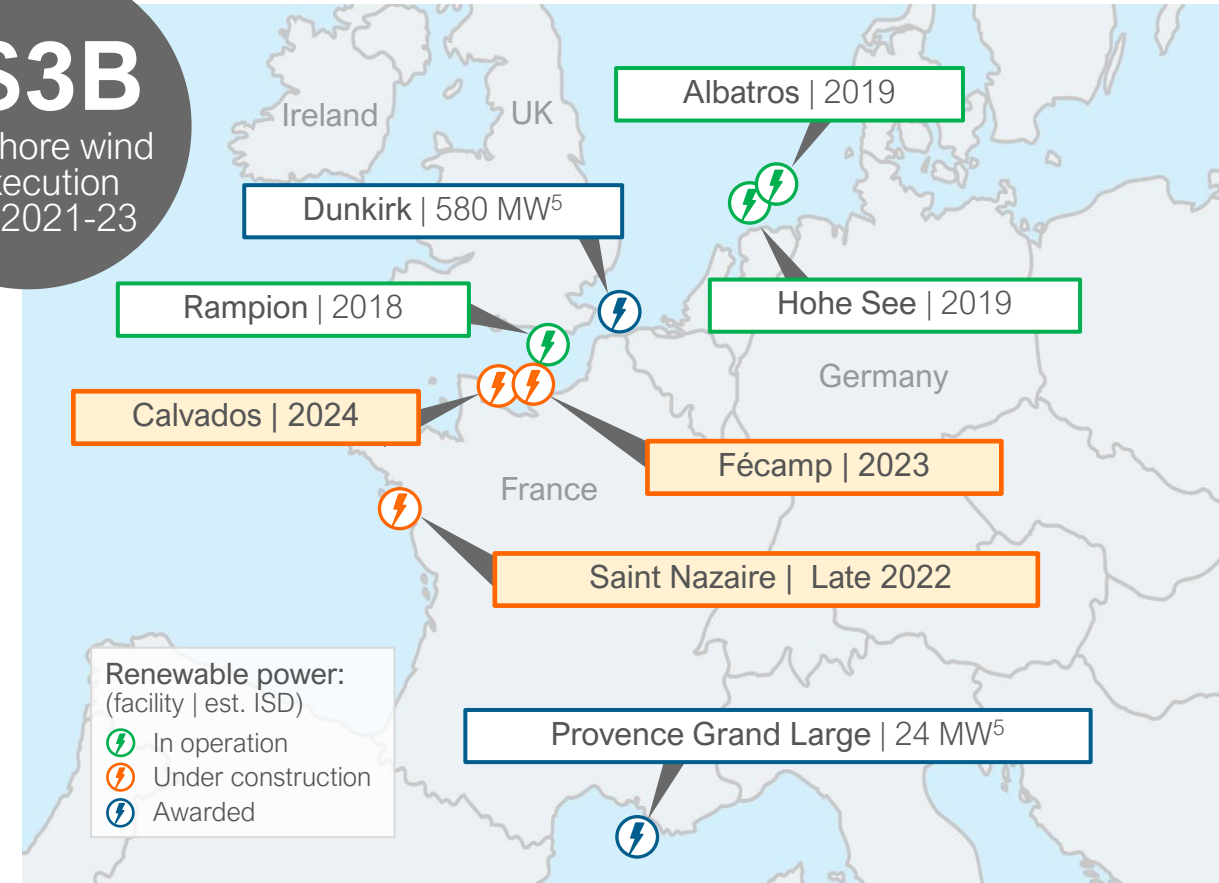
We are going to stay disciplined and not stray from our low-risk approach

(1) None during the term of the PPA. (2) Reflects the sale of 49% of our interest in the project to CPP Investments which closed in the first quarter of 2021. (3) Project is financed primarily through non-recourse project level debt. Enbridge's equity contribution will be \$0.2 for Saint-Nazaire and \$0.1 for Fécamp.

Offshore Wind Opportunity Set

	Under construction	In development
Projects	<ul style="list-style-type: none"> • Saint Nazaire • Fécamp • Calvados 	<ul style="list-style-type: none"> • Dunkirk • Rampion Extension (early development) • Provence Grand Large
Capacity	~1.4 GW (Net ~0.4 GW ¹)	~3.1 GW ⁴ (Net ~0.7 GW)
EV^{2,3}	\$2.1B	\$1.4B
Equity	\$0.4B ³	\$0.1B

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of offshore wind in execution from 2021-23



Growing asset footprint with strong fundamentals and long-term contracts

(1) Net generating capacity reflective of post-CPP Investments sale. (2) Gross of project financing. (3) Project is financed primarily through non-recourse project level debt. Enbridge's equity contribution will be \$0.2 for Saint-Nazaire and \$0.1 for Fécamp. Reflects the sale of 49% of our interest in the project to CPP Investments which closed in the first quarter of 2021. (4) Includes Dunkirk, Rampion Extension, Provence Grand Large, Brittany and Normandy projects (5) Gross operating capacity; Combined net capacity 0.2 GW

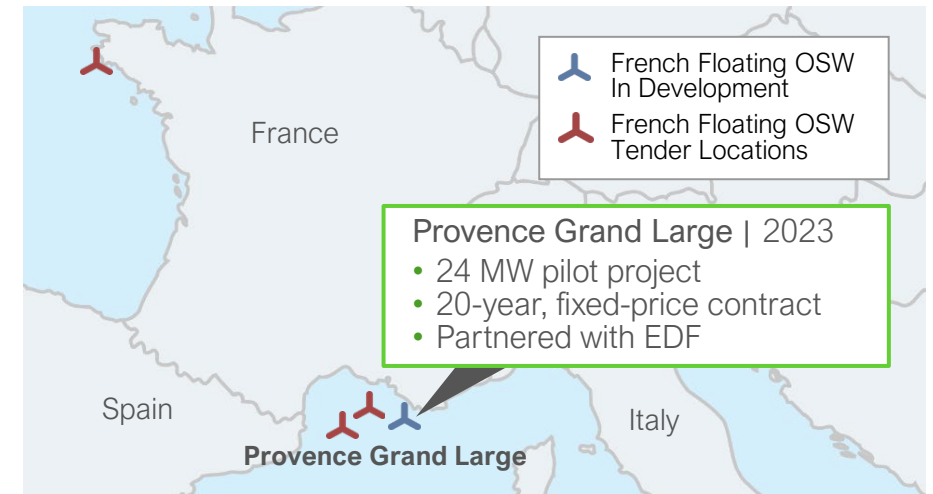
Next Frontier: Floating Offshore Wind

- ✓ **~1/3** of the world's population lives within 100km of shoreline
- ✓ Deeper offshore areas represent **~80%** of the offshore wind potential in Europe
- ✓ Improved access to stronger and more consistent wind speeds by moving farther offshore
- ✓ Europe has an exceptionally high floating offshore resource potential at **4,000 GW**
- ✓ Technology advancing

Floating OSW Potential¹

Country	Share of offshore wind resource in +60m depth	Potential for floating wind capacity (GW)
Europe	80%	4,000
USA	60%	2,450
Japan	80%	500
Taiwan	-	90

Future Floating OSW Tender Locations²



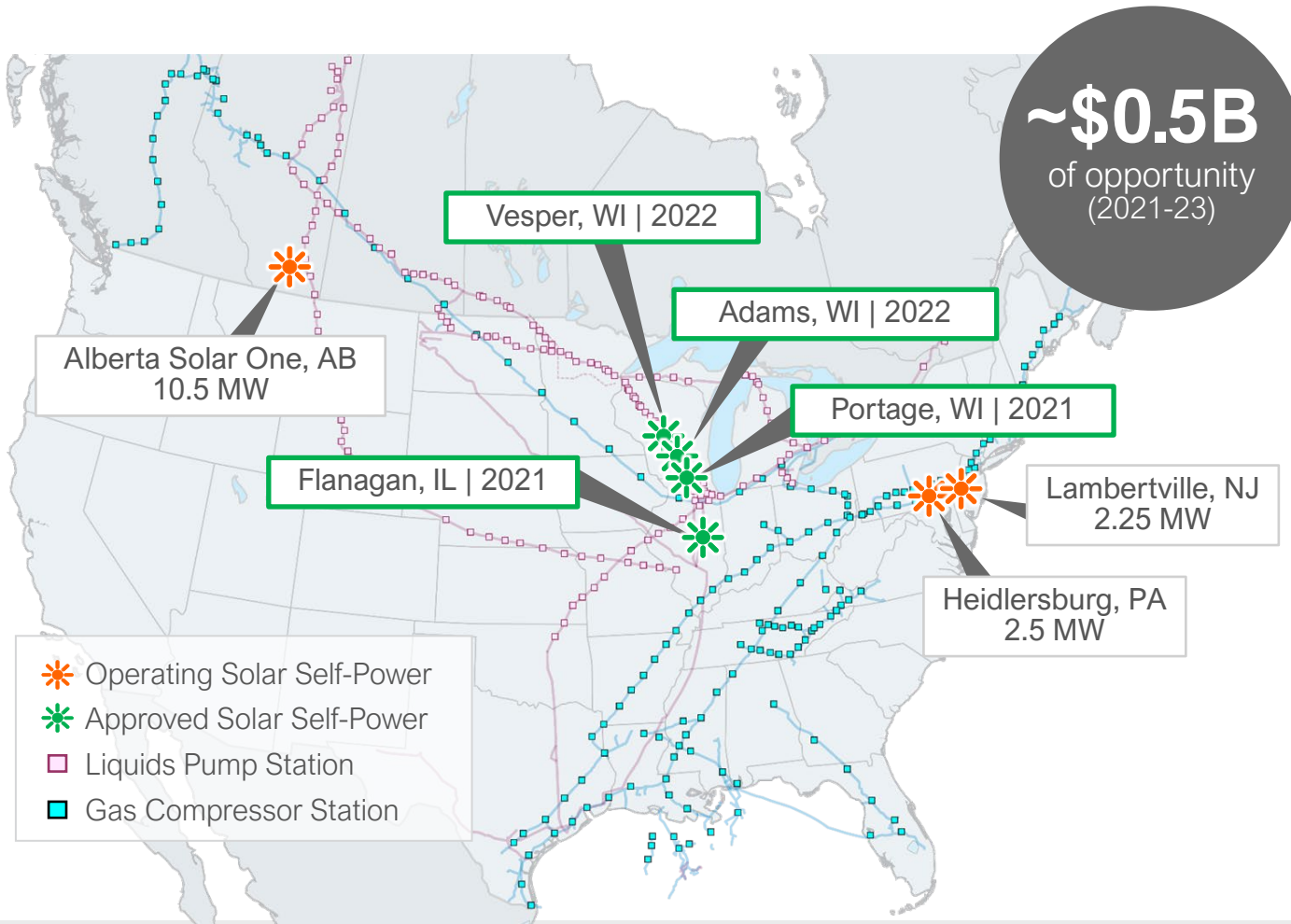
Strategic Agreement with EDF

- Jointly develop an incremental 750MW of Floating Offshore wind tenders in France
- Expected to yield low-mid double-digit returns

Longer term, floating offshore wind has the potential to further extend our growth

(1) Source: 4C Consulting, Floating Wind (2019) forecast based upon government policy announcements only. OSW – Offshore Wind MOFA and carbon TrustUpside forecast (denoted in green) based on Carbon Trust, Floating Wind Joint Industry Project Phase I Summary Report (2018) base case forecast and Equinor, Market Outlook (2017). (2) Investment will be jointly owned with CPP Investments.

Self-Powering the Pipeline



- Several hundred MWs of self-power generation opportunities through 2023
- Near-term potential for 15-20 projects
 - 3 projects placed into service
 - Sanctioned 4 additional liquids projects
 - Several in later stages of development
- Further opportunity across NA networks
- Robust stand-alone equity returns
- Reduces carbon footprint

Combined renewable power development capability with extensive North American pipeline systems

Renewable Power - Summary

- Renewables will become a **larger part of EBITDA mix** over time
- Solid **development and operations capabilities** in place
- Robust development pipeline provides us with **visibility to ongoing growth**
- Taking a **low-risk approach** to capital investment



Enhance Returns from Existing Business

- Maximizing productivity
- Optimizing returns
- Centralized operations
- Earlier stage development



Execute Secured Capital Program

- St. Nazaire
- Fécamp
- Calvados
- East-west tie line

~\$3B



Further Organic Opportunities

- Dunkirk
- European offshore wind
- European floating offshore wind
- Self-powering opportunities

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